

SCHOOL DISTRICT OF WASHINGTON
FRANKLIN COUNTY, MISSOURI
COMPREHENSIVE ANNUAL FINANCIAL REPORT
JUNE 30, 2019

The School District of Washington



Washington, Missouri
www.washington.k12.mo.us

EVERY CHILD, EVERY DAY. THE WASHINGTON WAY.



2019

Comprehensive Annual Financial Report

For fiscal year ending June 30, 2019



THE SCHOOL DISTRICT OF WASHINGTON
Washington, Missouri

Comprehensive Annual Financial Report
For the year ended June 30, 2019

**Dr. Brendan Mahon, Assistant Superintendent of
Finance and Operations**

Mrs. Robin Kluesner, CPA, Director of Accounting
<http://www.washington.k12.mo.us>

SCHOOL DISTRICT OF WASHINGTON

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INTRODUCTORY SECTION



SCHOOL DISTRICT OF WASHINGTON
220 LOCUST STREET
WASHINGTON, MO 63090
636-231-2000 ~ 636-239-3315 FAX

Dr. Lori VanLeer,
Superintendent
Mr. John Freitag,
Board President

Dr. Judy Straatmann, *Asst. Supt. Curriculum* ~ Dr. Brendan Mahon, *Asst. Supt. Finance* ~ Dr. Rachael Franssen, *Asst. Supt. Personnel*

December 13, 2019

Members of the Board of Education and
Residents of the School District of Washington

We are pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of the School District of Washington (District) for the fiscal year ended June 30, 2019. This report provides full disclosure of the District's financial operation. This CAFR, which includes an opinion from the Independent Auditors who conducted the District's audit, conforms to the Generally Accepted Accounting Principles in the United States of America (GAAP) as applicable to governmental entities. The District maintains full responsibility for the accuracy of the data and the completeness and fairness of the presentation, including all disclosures.

We believe that all data, as presented, is accurate in all material respects and that it is presented in a manner to fairly set forth the financial position and results of the District's operations as measured by the financial activity of its various funds. We further believe that all disclosures necessary to enable the reader to gain the maximum understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in three sections as follows:

1. The Introductory Section, which includes a Table of Contents, Letter of Transmittal, listing of elected Board of Education members, listing of administrative officials and an organizational chart of the District.
2. The Financial Section, which begins with the Independent Auditor's Report and includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes to Basic Financial Statements.
3. The Statistical Section, which includes selected comparative financial, non-financial, demographic and economic data for the District.

Profile of the District

The School District of Washington has provided education services to the students in the Franklin County area since its incorporation as a public entity in 1889. Through mergers, it has become one of the largest geographical school districts in Missouri with the reorganization and addition of area in both Warren and St. Charles counties. Population growth in the District has remained constant or slightly declined the past several years. Enrollment projections indicate the student population during the next few years will remain constant. The District currently provides

education to approximately 3,903 students Kindergarten through grade 12, with an additional 150 students in its early childhood education programs.

The District encompasses approximately 257 square miles in Franklin County, southern St. Charles County and eastern Warren County. The cities within the District's boundaries are Augusta, Labadie, Marthasville, Washington and parts of New Haven, Union, and Villa Ridge. The District operates as fiscally independent of the State of Missouri or any other jurisdiction in the county or local township in which it operates.

The District's educational facilities include an early learning center, seven elementary schools, one middle school and one high school. The District also provides a career technical education center that supports high school students from the Washington School District and nine other surrounding high schools. The District has one operational support building, an administration building, and a technology and learning center.

The District employs approximately 643 staff members to assist in the student learning process. Personnel costs, including salaries and benefits, account for 75.46% of the District's total operating expenditures. The student to teacher ratio is 19:1 for the District as a whole, 17:1 for elementary schools, 17:1 for middle school and 23:1 for high school. By looking at the student to teacher ratio for elementary, the reader would tend to believe the District has low class sizes. Many of the District's outlying buildings do have low enrollment, but it seems each year the District has a few buildings with pockets of growth at varying grade levels. These pockets of growth present situations where a classroom is at the maximum level that is acceptable before an additional classroom needs to be added.

The District contracts with First Student, Inc. to provide transportation to and from school to eligible students and on school sponsored activity trips. Approximately 1,895 students are transported on a daily basis. Sixty-five school buses are used in the transportation program with most buses serving multiple routes.

Washington's Investment in Great Schools Foundation (WINGS) provides annual program grants to the District teachers from funds raised through its own fundraising efforts. The Foundation is a legally separate entity.

The District is governed by the Board of Education, whose membership is elected for staggered three-year terms of office. The Board is a policy-making body whose primary function is to establish policies for the District, provide for the general operation and personnel of the District and to safeguard the assets of the District. It is the responsibility of the District to make public education available to residents of the School District of Washington. The District is an independent entity and receives its funding from local, state, and federal government sources and must comply with the requirements of these funding agencies.

The District provides a wide range of public educational services at all grade levels ranging from Kindergarten through grade twelve. In addition to a rigorous and varied regular academic curriculum, the District offers a broad range of other programs for students including gifted/talented, English as a Second Language, fine arts, advanced college placement, interscholastic and intramural athletics, assistance for at-risk students and others. The District also provides services beyond the broad K-12. The District provides Early Childhood services, which serves children before they attend Kindergarten. The District also provides a Career Center

which serves nine surrounding high schools and provides adult continuing education. Some of the services provided to our students include instructional staff, instructional materials, instructional facilities, administrative and business service support, food service, bus transportation services and facility maintenance.

The District is committed to developing, maintaining, and improving effective management systems and controls. The District makes conscientious efforts to employ and retain highly qualified employees through active recruitment and thorough evaluations. Further, operations are continually evaluated to assure they function effectively and provide appropriate levels of supervision and segregation of duties.

Local Economy

Washington is situated along the Missouri River and is located 55 miles west of St. Louis. Highway 100 and Highway 47 are the two state highways leading into Washington. Construction of a new bridge across the Missouri River began in September, 2016 and was complete in December, 2018. Amtrak and Union Pacific Railroads also serve the town. The Washington Memorial Airport is located in Warren County. The airport is home base for 36 airplanes. AmerenUE provides the area with electricity and Spire provides gas service. Both traditional and cellular phone service is provided by several companies. The Missouri Public Service Commission regulates these companies.

The Washington area now serves a shopping population of over 150,000. With more than 300 retail stores, it is the largest shopping community between St. Louis and Jefferson City. Phoenix Center II Community Improvement District was established in 2006. Anchor stores for this District are Target and Kohl's. Since established, the shopping area in Phoenix Center has expanded by adding retail stores including Marshall's, JOANN Fabrics, Ulta Cosmetics, Dress Barn, Ross Dress for Less, Dick's Sporting Goods, Aspen Dental, PetSmart, AT&T, Five Below, Dollar Tree, Cato, Hallmark, Kay Jewelers and Maurices. Recently, Tiger Express Carwash constructed and opened a facility in the Washington community.

Over 60 industries are located in Washington, employing an estimated 7,000 people. Washington has a growing visitor industry, attracted by the boat access to the Missouri River, historical buildings, and wineries located in the general area. Frick's Quality Meats, Arconic and Magnet Group all completed expansion projects and Melton Machine & Control has an expansion project in progress. Hodges Badge and Clemco Industries both consolidated operations and chose Washington as their headquarters.

There are two radio stations, two local television stations and a semi-weekly newspaper. In addition, the cable television company carries a local channel broadcast from East Central College. Additional radio and television services are available from the St. Louis area.

There are currently seven banks with combined assets of approximately \$1.4 billion.

Mercy Hospital has been serving the area since 1926. Part of the Sisters of Mercy Health System, the 187 bed, non-profit facility is a Level III Trauma Center that has received numerous state and national honors over the years.

Major Initiatives

The District continues to improve its facilities and infrastructure to better serve students. In June 2019, a no tax rate increase bond issue was passed for the purpose of constructing a new elementary school to replace the aging South Point Elementary, situated in a flood plain and landlocked. Bond proceeds will also be used to install secure vestibules in all buildings throughout the District to improve student safety.

The BUILD Academy launched successfully serving sixth grade students that attend Washington West Elementary and Campbellton Elementary schools. The BUILD Academy is a project based learning experience at Four Rivers Career Center where students learn entrepreneurial skills while designing, building, and selling dog houses with the help and sponsorship from the WINGS Foundation, Lowes, Purina Farms, the Carpenter's Union, and many others.

A new expanded partnership was established with Mercy Hospital to launch the new Health Science Academy of Innovation. A classroom for students was located in the hospital/doctors' building guaranteeing the most authentic learning environment possible.

Long-Term Financial Planning

The Board of Education adopted a series of policies that provide direction regarding the District's budget and financial affairs that reflect the educational philosophy of the District, and provide a framework in which the District's administration can effectively operate. The purpose of the District's budget and finance policies is to provide direction for a systematic process that maintains continuity from year to year and inform the public regarding the education and financial operations of the District.

The District has committed to its *Plan Forward, the Comprehensive Approach to Educational Excellence* grounded in the ideas of innovation through rigor, relevance and high quality relationships. The plan focuses on the following five innovative strategic areas: 1) Achievement; 2) Safety, Health and Well-being of Students and Staff; 3) Facilities and Learning Environments; 4) Partnerships and Communication; and 5) Assets and Sustainability. This new plan is our path forward. It serves as our guide as we focus on continuous improvement. In order to achieve our goals, our financial strategies must follow suit. With strong financial backing and accountability, and a budget aligned with our strategic goals, we can ensure progress. It should also be noted that our success is a direct result of the quality teachers, leaders, and support personnel that work with our students each and every day. We understand adequate funding gives educators access to the resources they need to support students and the growing demands placed upon them. We must encourage a growth mindset in our employees and our students. Washington is truly a progressive place, with not only a solid foundation but numerous opportunities to explore.

The Board of Education, during their visioning session, unanimously agreed that our direction going forward should reflect our desire for innovation, and a more personalized approach to educational delivery for students. The expectation is that the new strategic plan will exemplify this desire. Our budget is a critical element, as our success will be attainable only if our financial resources can be aligned properly. The implementation team in the area of Assets and Sustainability will have the important function of ensuring this occurs.

The District adopted a Fund Balance policy in accordance with GASB 54. The primary objective of the Fund Balance policy is to protect against revenue shortfalls or unexpected expenditures.

The policy states the District will maintain a reserve of 22-27% in the Operating Fund. If the fund balance falls below the minimum of 22%, the Board will put a plan in place to replenish the fund balance within two years. As of June 30, 2019, the fund balance in the Operating Fund was 37.64%, well above the Board's target.

Accounting System and Budgetary Control

The District's accounting system for governmental funds reflects the modified accrual basis of accounting. At the end of the year, the governmental funds are converted from modified accrual basis to the accrual basis for presentation in district-wide financial statements. The District utilizes a fully automated accounting system as well as an automated system of control for fixed assets and payroll. This system provides a complete set of self-balancing accounts for each District fund. The chart of accounts used in this accounting system was developed in accordance with the Missouri Financial Accounting Manual prepared by the Department of Elementary and Secondary Education, School Finance Section, State of Missouri.

In developing the District's accounting system, much consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of these controls should not exceed the benefit, and the evaluation of costs and benefits requires estimates and judgments by management.

The District believes the internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

The District's accounting system is organized on the basis of funds. The District considers four funds (General, Special Revenue-Teachers', Debt Service and Capital Projects) as major.

The school budget is an instrument which provides a definite financial policy for the direction of business operations of the District as per board policy. It provides an outline of the probable expenditures and the anticipated receipts during a specified period of time. The budget is one of the most important legal documents of a school district. It is not a static document but rather a working document that changes. The fiscal year for the budget is defined as beginning annually on the first day of July and ending on the thirtieth day of June as set by board policy.

In accordance with Chapter 67 RSMo, each year the Superintendent of Schools is required to submit to the Board of Education for its consideration a detailed annual budget showing estimates of income and expenditures for the ensuing fiscal year. The Board may accept, reject, modify, or request revisions of the budget, but will adopt a budget by June 30, according to statutory provisions.

Each entity may request to revise, alter, increase or decrease the items contained in the proposed budget, subject to such limitations as may be provided by law; provided, that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year. After the entity has approved the budget for any year and has approved or adopted the orders, motions, resolutions, or ordinances required to authorize the expenditures proposed in the budget, the entity

shall not increase the total amount authorized for expenditure from any fund, unless the governing body approves the order.

By law, the approved estimated expenditures for each fund cannot exceed the estimated revenues to be received plus the unencumbered beginning cash balance for the fund. After the beginning of the fiscal year, the Superintendent reviews with the Board the adopted budget in relationship to the beginning cash balances for each fund. Monthly financial statements are prepared and distributed to the Board for their approval.

Independent Audit

The revised statutes of the State of Missouri require that an independent audit be conducted on a biennial basis. The District policy, however, requires that an independent certified public accounting firm conduct an audit annually. This requirement has been satisfied and the opinion of Daniel Jones & Associates, CPA, is included in this report.

The Board of Education is also required to undergo an annual single audit in conformity with the provisions of the Uniform Guidance. Information related to this single audit, including the schedule of expenditures of federal awards, law and regulations is included in a separate single audit report and is available at the District's Administrative Office for inspection.

Management's Discussion and Analysis

As part of this reporting model, management is responsible for providing a narrative introduction and analysis to accompany the basic financial statements. This can be found in the Management Discussion and Analysis (MD&A) section of this report. The MD&A can be found immediately following the report of the independent auditor in the Financial Section.

Acknowledgements

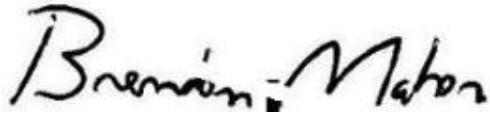
It is our intention for this Comprehensive Annual Financial Report to provide the District's management, outside investors, and interested local citizens with the most meaningful financial presentation possible. We are hopeful that all readers of the report will obtain a clear and concise picture of the District's financial condition as of June 30, 2019.

We want to express our appreciation to all staff members, in particular those in Business Services, who assisted and contributed to the preparation of this report. We would also like to thank the members of the Board of Education and the Board Finance Committee for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,



Dr. Lori Van Leer
Superintendent



Dr. Brendan Mahon
Assistant Superintendent of Finance & Operations



Robin Kluesner, CPA
Director of Accounting

The School District of Washington
Board of Education 2018-2019



Mr. John Freitag
School Board President



Mr. Scott Byrne
School Board Vice-President



Mr. Kevin Blackburn



Mrs. Susan Thatcher



Mr. Bob Oreskovic



Mr. Jason Oesterly



Mr. Matt Wilson



Dr. Lori VanLeer
Superintendent of Schools

Superintendent's Cabinet



Dr. Judy Straatmann
*Assistant Superintendent
Curriculum Instruction*



Dr. Brendan Mahon
*Assistant Superintendent
Finance & Operations*

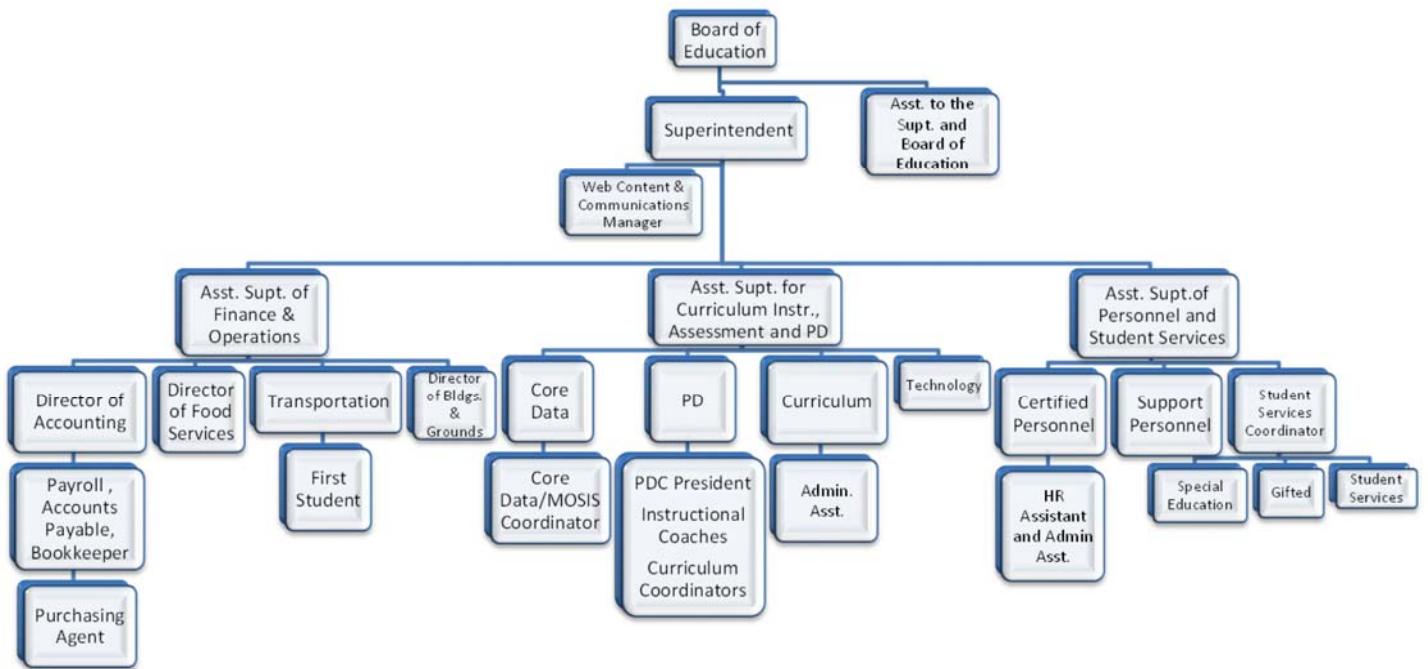


Robin Kluesner, CPA
Director of Accounting



Dr. Rachael Franssen
*Assistant Superintendent
Personnel & Support Services*

The School District of Washington Organizational Chart



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FINANCIAL SECTION



Daniel Jones & Associates

MEMBERS OF
MISSOURI SOCIETY OF CPA'S
AMERICAN INSTITUTE OF CPA'S

CERTIFIED PUBLIC ACCOUNTANTS

Independent Auditor's Report

To the Members of the Board of Education
School District of Washington

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and remaining fund information of School District of Washington (District), Missouri, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and remaining fund information of School District of Washington, Missouri, as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedules – General Fund and Special Revenue Fund, Pension Obligation and Other Post-Employment Benefit Obligation on pages 4 through 13, 56 through 57 and pages 59 through 61 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise School District of Washington's basic financial statements. The Introductory Section, Budgetary Comparison Schedules – Debt Service Fund and Capital Projects Fund and Statistical Section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Introductory Section, Budgetary Comparison Schedules – Debt Service Fund and Capital Projects Fund and Statistical Section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 13, 2019, on our consideration of School District of Washington's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering School District of Washington's internal control over financial reporting and compliance.

A handwritten signature in cursive script that reads "Daniel Jones & Associates".

Daniel Jones & Associates, P.C.
Certified Public Accountants
Arnold, Missouri

December 13, 2019

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

The discussion and analysis of School District of Washington's financial performance provides a comprehensive overview of the District's financial activities and the results of operations for the fiscal year ended June 30, 2019. Readers of the District statements, including this discussion and analysis, are encouraged to review the notes to the basic financial statements to enhance their understanding of the District's financial performance.

The Management's discussion and analysis is provided at the beginning of the audit to communicate the past and current position of the District's financial condition.

Financial Highlights

The key government-wide financial highlights for FY19 are as follows:

- At the government-wide level, the net position was \$11.4 million compared to \$9.4 million at the end of FY18 for an increase of \$2.0 million. Of the \$11.4 million of the net position (assets less liabilities), (\$42.8) million is the District's net investment in capital assets. This is a result of the crossover refunding bond issue which occurred during 2017-2018 and the general obligation bond issue that occurred during 2018-2019.

At June 30, 2019, \$29.2 million of the net position was restricted by Missouri Statute for Debt Service Fund. Net position restricted for capital projects increased \$24.1 million due to the receipt of the 2019 bond issue proceeds.

At June 30, 2019, (\$12.3) million is unrestricted and may be used to finance day-to-day activities without constraints established by Federal or State statutes. Unrestricted net position remained the same as reported for FY18.

- Total assets increased by \$25.9 million in the current year. The District realized an increase in current assets of \$25.8 million and a net increase in noncurrent assets of \$80,989. Accumulated depreciation on the District's capital assets was approximately \$117.7 million and the net increase in assets was \$3.2 million.
- Total deferred outflows of resources decreased by \$2.5 million.
- Total liabilities increased \$23.7 million in the current year. The District's long-term obligations had a net increase of \$12.1 million primarily due to the issuance of additional bonds. Of the total long-term obligation, \$18.1 million is classified as current, as this represents the amount due within one year of June 30, 2019.
- Total deferred inflows of resources decreased by \$3.2 million.
- General revenues accounted for \$45.1 million or 80.0% of the District's \$56.4 million total revenue. Of this general revenue, \$40.4 million or 71.6% was from local effort including all taxes. Program specific revenue in the form of charges for services, operating grants, contributions and capital grants accounted for approximately \$11.3 million or 20.0% of the total revenue.

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

The dependence upon local tax revenues is apparent. The assessed valuation for the fiscal year ended June 30, 2019, increased \$23.9 million or 3.1% to \$792,095,089 from the prior year. The District's tax rate increased to a total rate of \$4.1862.

- At the government-wide level, the District had \$54.4 million in expenses. Of these expenses, approximately \$11.3 million were offset by program specific charges for services, grants or contributions. General revenues were adequate to provide for the District's programs in FY19.

Enrollment

The District served a student body of 3,895 students as recorded by the September membership report to the Department of Elementary and Secondary Education. The District's enrollment continued to experience a slight annual reduction as it had over the last several years. The overall picture for the next few years reflects stagnant with no anticipated immediate significant residential growth. As far as commercial growth, the Washington area realized additional growth in that area with manufacturers such as Melton Machine & Control undergoing expansion projects.

Using this Annual Report

The District's annual report consists of a series of financial statements that show information for the District as a whole. The Statement of Net Position on page 14 and the Statement of Activities on page 15 provide information about the activities of the Government as a whole, based on the full-accrual basis of accounting and present a longer-term view of the District's finances. The Fund Financial Statements, the Balance Sheet—Governmental Funds and Statement of Revenues, Expenditures and Changes in Fund Balances, provide the next level of detail about the District's four required funds; the General Fund, the Special Revenue (Teacher's) Fund, the Debt Service Fund and the Capital Projects Fund. These statements tell how the District financed program services in the short-term, as well as what remains for future spending. The fund level statements are prepared on the modified accrual basis of accounting and include a bridge schedule to reconcile them to the government-wide level statements. These statements provide a comparative look at FY19 versus the prior year.

The annual report also includes the notes to the basic financial statements. The user of the annual report should read the independent auditor's report, as well as the notes to the basic financial statements, to gain a clear picture of the financial position of the District.

Reporting the District as a Whole

The District adheres to Missouri State requirements for school districts and uses four major funds to account for the revenues, programs and activities each fiscal year. These statements provide information on these funds individually and the view of the District as a whole. The Statement of Activities answers the question of how well did the District do financially during the year.

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

The Statement of Activities explains the types of resources: revenues, charges for services, grants and contributions and the uses of resources: instructional and support services expenses. In addition, the Statement of Net Position reports the District's net position and changes in those assets and liabilities or claims against those assets. This statement tells the reader that, for the District as a whole, the financial position during the current year has either improved or diminished.

These statements report revenues and expenses, and assets, liabilities and fund balances using the full accrual basis of accounting similar to the accounting used by most private-sector entities. This basis of accounting recognizes all of the current year's revenues and expenses regardless of when cash is received or paid.

In the Statement of Net Position and the Statement of Activities, the District reports governmental activities including instruction, support services, operation and maintenance of plant, pupil transportation and extracurricular and miscellaneous activities. The District does not have any business-type activities.

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

The District as a Whole

Table 1 provides a summary of the District's net position as of June 30, 2019, compared to June 30, 2018.

Table 1
SCHOOL DISTRICT OF WASHINGTON
Condensed Statements of Net Position - Governmental Activities
June 30,

	<u>2019</u>	<u>2018</u>	<u>Increase (Decrease)</u>
Assets			
Current Assets	\$ 92,285,579	\$ 66,499,101	\$ 25,786,478
Capital Assets, Net	60,590,322	60,509,333	80,989
Total Assets	152,875,901	127,008,434	25,867,467
Deferred Outflows of Resources	18,145,278	20,632,759	(2,487,481)
Liabilities			
Current Liabilities	2,701,433	1,808,785	892,648
Noncurrent Liabilities			
Due Within One Year	18,099,826	6,509,123	11,590,703
Share of Missouri State Pension Liability	36,976,597	35,872,036	1,104,561
Due in More Than One Year	92,839,298	81,852,408	10,986,890
Total Liabilities	150,617,154	126,042,352	24,574,802
Deferred Inflows of Resources	8,999,727	12,217,232	(3,217,505)
Net Position			
Net investment in capital assets	(42,842,023)	(20,401,038)	(22,440,985)
Restricted	66,544,369	42,064,527	24,479,842
Unrestricted	(12,298,048)	(12,281,880)	(16,168)
Total Net Position	\$ 11,404,298	\$ 9,381,609	\$ 2,022,689

SCHOOL DISTRICT OF WASHINGTON

**MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED
YEAR ENDED JUNE 30, 2019**

Table 2 shows the sources of the changes in net position for the year ended June 30, 2019, compared to the year ended June 30, 2018.

**Table 2
SCHOOL DISTRICT OF WASHINGTON
Changes in Net Position for Government-Wide Assets
Year ended June 30**

	2019	2018	Increase (Decrease)	%
Program revenues				
Charges for services	\$ 2,751,249	\$ 2,767,898	\$ (16,649)	-0.6%
Operating grants and contributions	8,522,963	8,243,082	279,881	3.4%
General Revenue				
Property taxes and other county taxes	38,988,820	37,367,801	1,621,019	4.3%
State Aid	3,772,780	3,514,662	258,118	7.3%
Investment Earnings	1,372,208	807,617	564,591	69.9%
Miscellaneous	998,301	651,149	347,152	53.3%
Total revenue	56,406,321	53,352,209	3,054,112	5.7%
Program expenses				
Instructional programs	24,621,667	26,654,686	(2,033,019)	-7.6%
Other	26,735,166	23,852,711	2,882,455	12.1%
Interest and other expenses on long-term debt	3,026,798	2,850,123	176,675	6.2%
Total expense	54,383,631	53,357,520	1,026,111	1.9%
Change in net position	\$ 2,022,690	\$ (5,311)		

SCHOOL DISTRICT OF WASHINGTON

**MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED
YEAR ENDED JUNE 30, 2019**

The Statement of Activities shows the cost of program services and any charges for services and grants offsetting those services, which are defined as net cost of services. Table 3 shows the total cost of services and the net cost of services. This table identifies the amount of the total cost of services, including depreciation, supported by tax revenue, other local effort, and unrestricted entitlements.

**Table 3
Total and Net Costs of Governmental Activities
Year ended June 30**

	2019		2018	
	<u>Total Cost of services</u>	<u>Net Cost of services</u>	<u>Total Cost of services</u>	<u>Net Cost of services</u>
Instructional programs	\$ 24,621,667	\$ 17,106,937	\$ 26,654,686	\$ 19,313,260
Attendance	247,657	247,657	187,256	187,256
Guidance	1,201,870	1,201,870	1,211,833	1,211,833
Health services	2,658,825	2,658,825	481,245	481,245
Improvement of instruction	666,312	547,346	610,049	500,016
Professional development	38,685	38,685	36,188	36,188
Media services	753,329	753,329	1,003,378	1,003,378
Board of education	212,573	212,573	181,851	181,851
Executive administration	2,650,253	2,650,253	2,356,131	2,356,131
Building level administration	2,737,818	2,737,818	2,507,482	2,507,482
Operation of plant	7,623,825	7,577,503	7,691,275	7,660,217
Pupil transportation	3,497,146	2,809,029	3,353,519	2,771,510
Food services	1,704,699	92,702	1,790,916	212,044
Central office support	597,082	597,082	88,671	88,671
Business and central services	477,420	477,420	540,656	540,656
Security services	210,071	210,071	131,168	131,168
Adult education	378,720	(278,343)	396,983	(260,102)
Community services	1,078,881	441,864	1,284,110	573,613
Debt service	3,026,798	3,026,798	2,850,123	2,850,123
	<u>\$ 54,383,631</u>	<u>\$ 43,109,419</u>	<u>\$ 53,357,520</u>	<u>\$ 42,346,540</u>

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

Capital Assets

At June 30, 2019, the District had \$178,249,871 invested in capital assets at the gross level with \$60,590,322 net of depreciation. Table 4 shows June 30, 2019, compared to June 30, 2018.

	2019	2018	Increase (Decrease)
Land	\$ 10,458,600	\$ 10,458,600	\$ -
Buildings and Building improvements	159,587,857	158,233,305	1,354,552
Furniture and Equipment	6,640,754	5,984,146	656,608
Construction in Progress	1,562,660	396,938	1,165,722
	<u>\$178,249,871</u>	<u>\$175,072,989</u>	<u>\$3,176,882</u>

Overall capital assets increased \$3.2 million from June 30, 2018. The increase in capital assets is related to the District's completion of several capital repair projects and the purchase of several new vehicles.

Further information may be found in Note C, Capital Assets.

Debt Administration

At June 30, 2019, the District had general obligation bonds outstanding of \$89,215,000 and lease debt of \$7,545,00. The District has made major additions and renovations on our campuses in recent years including HVAC, a new building, building additions and a new turf field. The bonds issued in the 2013 Series were used for major renovations on a number of campuses, including a new Early Learning Center on the West Elementary campus. The remainder of the 2013 Series was used for further improvements and additions. The bonds issued in the 2016 Series have been used to refund the 2013 and 2015 Lease Participation Certificates as well as renovations at Four Rivers Career Center. This issue also allowed the District to replace several aging roofs, install access control entrances at all locations, upgrade exterior lighting at several locations, and room renovations at the High School. The bonds issued in 2019 will be used to construct a new elementary school and install secure vestibules at all locations.

SCHOOL DISTRICT OF WASHINGTON

**MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED
YEAR ENDED JUNE 30, 2019**

Table 5 shows bond debt due from June 30, 2019:

**Table 5
Bond Obligation**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Year ending June 30,			
2020	\$16,585,000	\$ 3,521,337	\$ 20,106,337
2021	1,515,000	2,972,107	4,487,107
2022	1,615,000	2,931,983	4,546,983
2023	10,855,000	2,870,140	13,725,140
2024	2,070,000	2,350,643	4,420,643
2025-2029	12,980,000	10,467,334	23,447,334
2030-2034	18,295,000	7,608,438	25,903,438
2035-2039	25,300,000	3,265,099	28,565,099
	<u>\$89,215,000</u>	<u>\$35,987,079</u>	<u>\$125,202,079</u>

Lease debt in 2012 was used for land purchase, building purchase, technology enhancements and building improvements. Table 6 shows outstanding lease debt.

**Table 6
Lease Debt**

Year ending June 30,	
2020	\$ 856,150
2021	<u>7,105,150</u>
Total future minimum lease payments	\$7,961,300
Less amount representing interest	<u>416,300</u>
Present value of future minimum lease payments	<u><u>\$7,545,000</u></u>

Other long-term debt obligations included accrued compensated absences, a liability for other Post Employment Benefits and a liability for Net Pension Liability. Further information may be found in Note D, Changes in Long-Term Liabilities.

Missouri statute allows school districts to incur debt up to an amount equal to 15% of the most current assessed valuation. The District's allowable debt level ceiling was \$118.8 million at June 30, 2019, far above the District's current level of debt. Missouri law also requires school districts to set a tax levy adequate to service the outstanding debt. The District's Debt Service levy for FY19 was \$ 0.47 on each \$100 of assessed valuation. The Debt Service Fund balance at June 30,

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

2019, was \$29.3 million. This large balance is due to funds in an escrow account to fund the crossover refunding that was executed during FY18.

Budgeting Highlights

The District's budget is prepared according to Missouri law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The District uses site-based budgeting and the budgeting systems are designed to tightly control total site budgets but provide flexibility for site management.

Statements showing the original budget and the final budget amounts compared to the District's actual activity are provided on pages 56, 57, 62 and 63. Budgetary expenditures are obtained for the General Ledger and are reported based on budgetary accounting rules. It contains capital expenditures but excludes such items as depreciation, changes in unfunded liability estimates and certain other non-fund costs and activities.

Reporting the District's Most Significant Funds

The District's Funds

The District had actual revenues of \$84.6 million and actual expenditures of \$59.6 million, which resulted in an overall fund balance increase of \$25.0 million from \$65.1 million in 2018 to \$90.1 million in 2019. This is largely due to the bond proceeds on the 2019 Series general obligation bonds. The Capital Projects Fund increased \$23.8 million due to the receipt of the bond issue proceeds. The General Fund balance increased by \$799,973, the Teachers Fund increased by \$175,978 and the Debt Service Fund increased by \$242,140.

Schedules showing the District's original and final budget compared with actual operating results are provided in the CAFR on pages 56 and 57 for the General Fund and Teachers (Special Revenue) Fund, and on pages 62 and 63 for the Debt Service Fund and Capital Projects Fund.

The District's budget and reporting structure follow the statutes of the State of Missouri and as such consists of four major funds: the General Fund, the Teachers (Special Revenue) Fund, the Debt Service Fund and the Capital Projects Fund. At the fund level, the District accounts for the annual activities and prepares the budget using the accrual basis of accounting. Revenues are recognized in the accounting period in which they become measurable and available or collectible within sixty days after the end of the current period (June 30). Expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

For the Future

The School District of Washington continues to be in excellent financial health and is committed to wise financial management. The operating fund balances are at 37.64% of expenditures. The current Board of Education policy is to ensure year-end operating fund balances are maintained to

SCHOOL DISTRICT OF WASHINGTON

MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED YEAR ENDED JUNE 30, 2019

range between 22-27%. The school board has put into policy measures to be put into place if the balance should fall below 22%.

Over the next few years, the District will be faced with many financial challenges. Revenue sources are projecting to remain relatively flat to very slight increases over the next three fiscal years. The estimated increase in revenue from local sources will be offset by anticipated flat funding from the State formula as our recent trend of declining enrollment will impact future funding. Expenditures related to District staff will increase and without funding from bond issues the District will be budgeting routine maintenance from operating funds.

In conclusion and in response to the financial challenges that we will face, the School District of Washington is committed to providing outstanding educational opportunities for its students and to provide the necessary resources to ensure student success. The District's systems for financial planning, budgeting and internal control are well regarded. The District will continue to be prudent in financial management in order to meet the challenges of the future.

Contacting the District's Financial Management

This report is designed to give an overview of the financial conditions of the School District of Washington. If you desire additional information, you may contact Dr. Brendan Mahon, Assistant Superintendent of Operations and Finance or Robin Kluesner, CPA, Director of Accounting, at 636-231-2007.

SCHOOL DISTRICT OF WASHINGTON

STATEMENT OF NET POSITION

As of June 30, 2019

	<u>Governmental activities</u>
ASSETS	
Cash and investments	\$ 22,724,929
Property taxes receivable	1,021,040
Other receivables	2,032,279
Prepaid items	1,047,828
Inventories	151,991
Restricted Assets:	
Cash	28,395,907
Investments	36,911,605
Land	10,458,600
Construction in progress	1,562,660
Depreciable capital assets, net of accumulated depreciation	48,569,062
Total Assets	152,875,901
DEFERRED OUTFLOWS OF RESOURCES	
Differences between expected and actual experience	1,766,152
Change in assumptions	6,755,702
Net difference between projected and actual earnings on pension plan investments	5,707,599
Changes in proportion and differences between employer contributions and proportionate share of contributions	181,531
Employer contributions subsequent to the measurement date	3,734,294
Total Deferred Outflows of Resources	18,145,278
LIABILITIES	
Accounts payable	1,081,187
Accrued payroll and related liabilities	392,429
Interest payable	1,227,817
Noncurrent liabilities	
Due within one year	18,099,826
Share of Missouri State Pension Liabilities	36,976,597
Due in more than one year	92,839,298
Total Liabilities	150,617,154
DEFERRED INFLOW OF RESOURCES	
Difference between expected and actual experiences	1,669,415
Change in assumptions	64,197
Net differences between projected and actual earnings on pension plan investments	6,035,336
Changes in proportion and differences between employer contributions and proportionate share of contributions	1,230,779
Total Deferred Inflows of Resources	8,999,727
NET POSITION	
Net investment in capital assets	(42,842,023)
Restricted for:	
Capital assets	35,824,413
Debt service	29,240,808
Certificated employees' compensation and benefits	1,479,148
Unrestricted	(12,298,048)
Total Net Position	\$ 11,404,298

The accompanying notes are an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON

STATEMENT OF ACTIVITIES

For the year ended June 30, 2019

Function/Program	Expenses	Program revenues		Net (expense) revenue and changes in net position
		Charges for services	Operating grants and contributions	Total governmental activities
Governmental activities				
Instruction	\$ 24,621,667	\$ 1,301,340	\$ 6,213,390	\$ (17,106,937)
Attendance	247,657	-	-	(247,657)
Guidance	1,201,870	-	-	(1,201,870)
Health services	2,658,825	-	-	(2,658,825)
Improvement of instruction	666,312	-	118,966	(547,346)
Professional development	38,685	-	-	(38,685)
Media services	753,329	-	-	(753,329)
Board of Education services	212,573	-	-	(212,573)
Executive administration	2,650,253	-	-	(2,650,253)
Building level administration	2,737,818	-	-	(2,737,818)
Operation of plant	7,623,825	-	46,322	(7,577,503)
Pupil transportation	3,497,146	-	688,117	(2,809,029)
Food services	1,704,699	904,412	707,585	(92,702)
Central office support	597,082	-	-	(597,082)
Business and central services	477,420	-	-	(477,420)
Security services	210,071	-	-	(210,071)
Adult education	378,720	-	657,063	278,343
Community services	1,078,881	545,497	91,520	(441,864)
Interest and other expenses on long-term debt	3,026,798	-	-	(3,026,798)
Total governmental activities	\$ 54,383,631	\$ 2,751,249	\$ 8,522,963	(43,109,419)
		General revenues		
		Taxes		
		Property taxes		33,085,476
		Sales taxes		3,753,910
		Other		2,149,434
		State aid		3,772,780
		Investment earnings		1,372,208
		Miscellaneous		998,301
		Total general revenues		45,132,109
		Change in net position		2,022,690
		Net position at July 1, 2018		9,381,608
		Net position at June 30, 2019		<u>\$ 11,404,298</u>

The accompanying notes are an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON

BALANCE SHEET - GOVERNMENTAL FUNDS

As of June 30, 2019

	General	Special Revenue	Debt Service	Capital Projects	Total Governmental Funds
ASSETS					
Cash and investments	\$ 17,612,216	\$ -	\$ -	\$ 5,112,712	\$ 22,724,928
Receivables	1,193,560	1,710,850	117,055	31,854	3,053,319
Prepaid items	1,047,828	-	-	-	1,047,828
Inventories	151,991	-	-	-	151,991
Restricted Assets:					
Cash	278,078	-	676	28,117,152	28,395,907
Investments	-	-	29,204,345	7,707,260	36,911,605
Total assets	\$ 20,283,673	\$ 1,710,850	\$ 29,322,076	\$ 40,968,979	\$ 92,285,578
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES					
LIABILITIES					
Accounts Payable	383,308	44,931	525	652,423	1,081,187
Accrued payroll and benefits	205,657	186,771	-	-	392,428
Total liabilities	588,965	231,702	525	652,423	1,473,615
DEFERRED INFLOWS OF RESOURCES					
Deferred Property Taxes	616,445	-	80,743	21,972	719,160
FUND BALANCES					
Nonspendable					
Prepaid items	1,047,828	-	-	-	1,047,828
Inventory	151,991	-	-	-	151,991
Restricted					
Teachers salaries and benefits	-	1,479,148	-	-	1,479,148
Debt service	-	-	29,240,808	-	29,240,808
Capital projects	-	-	-	35,824,413	35,824,413
Committed					
Health Reimbursement Account	278,078	-	-	-	278,078
Assigned					
Unspent bond proceeds	-	-	-	230,563	230,563
Other capital projects	-	-	-	4,239,608	4,239,608
Unassigned	17,600,366	-	-	-	17,600,366
Total fund balances	19,078,263	1,479,148	29,240,808	40,294,584	90,092,803
Total liabilities, deferred inflows of resources, and fund balances	\$ 20,283,673	\$ 1,710,850	\$ 29,322,076	\$ 40,968,979	\$ 92,285,578

The accompanying notes are an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON

**RECONCILIATION OF THE GOVERNMENTAL FUNDS
BALANCE SHEET WITH THE GOVERNMENT-WIDE STATEMENT OF NET POSITION
As of June 30, 2019**

Amounts reported for governmental activities in the Statement of Net Position are different because:

Total fund balance - governmental funds	\$ 90,092,803
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$178,249,871 and the accumulated depreciation is \$117,659,549.	60,590,322
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds as follows:	
Deferred property taxes	719,160
Bond discounts are reported as expenditures in the governmental funds. The cost is \$151,500 and the accumulated amortization is \$62,512.	88,988
To recognize interest accrued on general obligation bonds and obligations under capital leases	(1,227,817)
Deferred outflows of resources are not due and payable in the current period and therefore are not reported in the funds.	
Differences between expected and actual experience	1,766,152
Change in assumptions	6,755,702
Net difference between projected and actual earnings on pension plan investments	5,707,599
Changes in proportion and differences between employer contributions and proportionate share of contributions	181,531
Employer contributions subsequent to the measurement date	3,734,294
Deferred inflows of resources are not due and payable in the current period and therefore are not reported in the funds.	
Differences between expected and actual experience	(1,669,415)
Change in assumptions	(64,197)
Net differences between projected and actual earnings on pension plan investments	(6,035,336)
Changes in proportion and differences between employer contributions and proportionate share of contributions	(1,230,779)
Long-term liabilities, including bonds and leases payable, are not due and payable in the current period and therefore are not reported in the funds as follows:	
General obligation bonds	\$ (89,215,000)
Bond premium, net of accumulated amortization	(6,761,333)
Compensated absences	(4,374,131)
Net pension liability	(36,976,597)
Postemployment benefits other than pensions	(3,132,648)
Capital lease obligation	(7,545,000)
Total	<u>(148,004,709)</u>
Total net position - governmental activities	\$ <u>11,404,298</u>

The accompanying notes are an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON

STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

For the year ended June 30, 2019

	General	Special Revenue	Debt Service	Capital Projects	Total Governmental Funds
Revenues					
Local	\$ 31,179,372	\$ 4,547,544	\$ 4,050,140	\$ 1,569,181	\$ 41,346,237
County	1,196,970	176,154	250,422	36,300	1,659,846
State	1,195,580	7,066,303	-	359,129	8,621,012
Federal	1,582,824	1,790,682	255,323	-	3,628,829
Other	3,993	704,488	-	140,000	848,481
Total revenues	35,158,739	14,285,171	4,555,885	2,104,610	56,104,405
Expenditures					
Current					
Instruction	2,929,664	21,299,548	-	305,669	24,534,881
Attendance	132,710	101,849	-	2,373	236,932
Guidance	121,964	1,058,297	-	2,423	1,182,684
Health services	916,278	1,524,234	-	15,280	2,455,792
Improvement of instruction	147,741	511,126	-	4,151	663,018
Professional development	16,060	22,280	-	-	38,340
Media services	186,046	532,330	-	14,086	732,462
Board of Education services	209,773	1,511	-	1,095	212,379
Executive administration	1,578,298	440,739	-	486,654	2,505,691
Building level administration	601,150	2,022,749	-	29,247	2,653,146
Operation of plant	4,860,118	-	-	153,692	5,013,810
Pupil transportation	3,497,146	-	-	-	3,497,146
Food services	1,714,461	-	-	4,987	1,719,448
Central office support	423,688	151,255	-	1,197	576,140
Business and central services	536,547	-	-	2,399	538,946
Security services	203,855	-	-	6,216	210,071
Adult education	116,640	262,787	-	8,406	387,833
Community services	454,456	692,659	-	-	1,147,115
Facilities acquisition and construction	-	-	-	2,293,357	2,293,357
Debt service					
Principal retirement	-	-	1,465,000	4,135,000	5,600,000
Interest and other charges	-	-	2,848,745	575,407	3,424,152
Total expenditures	18,646,595	28,621,364	4,313,745	8,041,639	59,623,343
Revenues over (under) expenditures	16,512,144	(14,336,193)	242,140	(5,937,029)	(3,518,938)
Other financing sources (uses)					
Transfers In	-	14,512,171	-	1,200,000	15,712,171
Transfers Out	(15,712,171)	-	-	-	(15,712,171)
Proceeds from Bond Issuance	-	-	-	26,000,000	26,000,000
Premium on issuance of bonds	-	-	-	2,463,525	2,463,525
Sale of other property	-	-	-	25,343	25,343
Total other financing sources (uses)	(15,712,171)	14,512,171	-	29,688,868	28,488,868
NET CHANGE IN FUND BALANCES	799,973	175,978	242,140	23,751,839	24,969,930
Fund balances at July 1, 2018	18,278,290	1,303,170	28,998,668	16,542,745	65,122,873
Fund balances at June 30, 2019	\$ 19,078,263	\$ 1,479,148	\$ 29,240,808	\$ 40,294,584	\$ 90,092,803

The accompanying notes are an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON

**RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
WITH THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES
For the year ended June 30, 2019**

Net change in fund balances - total governmental funds		\$ 24,969,930
<p>Capital outlays are reported as expenditures in the governmental funds. However, in the Statement of Activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:</p>		
Capital asset purchases	\$ 3,217,718	
Depreciation expense	<u>(3,136,728)</u>	80,990
<p>Revenue in the Statement of Activities that does not provide current financial resources are not reported as revenues in the governmental funds. These amounts consist of:</p>		
Increase in Deferred Tax Revenue		126,977
<p>Deferred outflows of resources related to the pension plans are not reported in the funds.</p>		
		(480,089)
<p>The difference between the annual cost and contributions made for retiree medical insurance is recognized as an expenditure in the statement of activities but is not recognized in the governmental funds.</p>		
		(121,552)
<p>The governmental funds report debt (e.g. bonds and capital leases) proceeds as an other financing source, while repayment of debt principal is reported as an expenditure. Also, governmental funds report the effect of discounts and premiums when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. The net effect of these differences in the treatment of debt and related items is as follows:</p>		
Repayment of bond principal	1,465,000	
Repayment of capital lease obligation	4,135,000	
Proceeds from bond issuance	(26,000,000)	
Amortization of bond issuance discounts	(7,576)	
Amortization of bond premium	<u>(2,114,400)</u>	
Total		(22,521,976)
<p>Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:</p>		
Decrease in compensated absences		171,486
Net increase in accrued interest		<u>(203,076)</u>
Change in net position of governmental activities		<u>\$ 2,022,690</u>

The accompanying notes are an integral part of this statement.

**SCHOOL DISTRICT OF WASHINGTON
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
AS OF JUNE 30, 2019**

	<u>Flexible Spending Account</u>
ASSETS	
Cash	\$ 5,800
Investments	-
Total Assets	<u>\$ 5,800</u>
LIABILITIES	
Future Claims	\$ 5,800
Total Liabilities	<u>\$ 5,800</u>

The accompanying notes are an integral part of this statement.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The School District of Washington (“District”) is a political subdivision of the State of Missouri and operates under the regulations pursuant to Section 162.092 RSMo of the Public School Laws of Missouri, which designates a Board of Education to act as the governing authority. The District provides educational services to pre-kindergarten through high school residents.

The financial statements of the District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

1. Principles Determining the Scope of Reporting Entity

Generally accepted accounting principles require that the financial reporting entity is to include (1) the primary government, (2) organizations for which the primary government is financially accountable and, (3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity’s financial statements to be misleading or incomplete. The criteria provided in the applicable GASB statements have been considered and there are no other agencies or entities, which should be presented with the District.

2. Fund Accounting

The accounts of the District are organized on the basis of legally established funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. District resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The following fund types are used by the District:

Governmental Funds

Governmental funds are those through which most functions of the District are financed. The District’s expendable financial resources are accounted for through Governmental Funds. The measurement focus is based upon determination of changes in the financial position rather than upon net income determination. Governmental funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The fund balance is calculated by adding together the governmental fund assets and deferred outflows of resources and then subtracting the governmental fund liabilities and deferred inflows of resources. The following are the District’s governmental funds, each of which the District considers to be a major fund:

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

2. Fund Accounting (concluded)

General (Incidental) Fund

This fund is the general operating fund of the District and accounts for expenditures for noncertified employees, pupil transportation costs, operation of plant, fringe benefits, student body activities, community services, the food service program, and any expenditure not required or permitted to be accounted for in other funds.

Special Revenue (Teachers’) Fund

This fund accounts for revenues derived from specific taxes or other earmarked revenue sources. The Special Revenue (Teachers’) Fund is a special revenue fund, which accounts for expenditures for certified employees involved in administration and instruction, and includes revenues restricted or committed for the payment of teacher salaries and certain benefits.

Debt Service Fund

This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for the periodic payment of, principal, interest and fiscal charges on certain long-term debt.

Capital Projects Fund

This fund is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities or other capital assets.

Fiduciary Fund

This fund is used to account for and report financial resources that arise from employee payroll withholdings used to pay claims associated with participation in the District’s Flexible Spending Plan.

3. Fund Balances – Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to remain intact.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

3. Fund Balances – Governmental Funds (concluded)

Restricted – includes amounts restricted by external sources (laws of other governments, creditors, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to limitations imposed by the Board of Education, the District's highest level of decision-making authority. Commitments may be modified or rescinded only through ordinances approved by the Board. The District has committed fund balances for the purpose of paying claims through the health reimbursement account.

Assigned – includes amounts that the District intends to use for a specific purpose but that do not meet the definition of restricted or committed fund balance. Under the District's adopted policy, amounts may be assigned by the Chief Financial Officer.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

The details of the fund balances are included in the Balance Sheet – Governmental Funds.

4. Basis of Presentation

Government-wide Financial Statements

The Statement of Net Position and the Statement of Activities present financial information about the District as a whole. These statements include the financial activities of the primary government. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The government-wide statements are prepared using the economic resources measurement focus. This differs from the manner in which governmental fund financial statements are prepared. Governmental fund financial statements therefore include reconciliations, with brief explanations, to better identify the relationship between the government-wide statements and the statements for governmental funds. The government-wide financial statements excludes fiduciary funds.

The Statement of Net Position presents the financial condition of the governmental activities of the District at year-end. The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each function of the District's governmental

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

4. Basis of Presentation (concluded)

activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Amounts reported as *program revenues* include (a) charges paid by the students for tuition, fees, goods and services offered by the program and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues not classified as *program revenues* are presented as general revenues and include all property taxes. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or drawing from the general revenues of the District.

Fund Financial Statements

The fund financial statements provide detail information about the District's funds. The emphasis of fund financial statements is on *major* governmental funds. Each fund is displayed in a separate column.

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a flow of current financial resources measurement focus. The financial statements for governmental funds are the balance sheet, which generally includes only current assets and current liabilities, and a statement of revenues, expenditures and changes in fund balances, which reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources.

5. Basis of Accounting

Basis of accounting determines when transactions are reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting at the fund level.

Revenues – Exchange and Non-Exchange Transactions – Revenues resulting from exchange transactions in which each party receives essentially equal value, are recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenues are recorded in the fiscal year in which the resources are measurable and available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means expected to be received within sixty days of the fiscal year-end.

Nonexchange transactions, in which the District receives value without directly giving value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

5. Basis of Accounting (concluded)

grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On a modified accrual basis, revenues from nonexchange transactions must also be available before they can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes, sales tax, interest, tuition, grants, student fees and rentals.

Unearned Revenue – Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received, (i.e., cash advances) before eligibility requirements are met, are recorded as unearned revenues.

Expenses/Expenditures – On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds at the fund reporting level.

6. Property Taxes

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on November 1 and are payable by December 31. The county collects the property tax and remits it to the District. An allowance for uncollectible taxes has been provided for delinquent taxes.

At the fund reporting level, property tax revenues are recognized when they become measurable and available. Available includes those property tax receivables expected to be collected within sixty (60) days after year end. Revenue recognition of delinquent property taxes not collected within sixty (60) days of fiscal year end is deferred.

The District also receives sales tax collected by the State and remitted based on eligible pupils. The District is required to reduce its property tax levy by one-half the amount of sales tax estimated to be received in the subsequent calendar year. The voters in the District approved a waiver of this tax rollback.

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

6. Property Taxes (concluded)

The assessed valuations of the tangible taxable property for the calendar years 2018 and 2017, for purposes of local taxation, were \$792,095,089 and \$768,224,520, respectively.

The tax levy per \$100 of assessed valuation of tangible taxable property for the calendar years 2018 and 2017, for purposes of local taxation, were:

	<u>December 31,</u>	
	<u>2018</u>	<u>2017</u>
General Fund	\$ 3.5883	\$ 3.5883
Special Revenue Fund	-	-
Debt Service Fund	0.4700	0.4700
Capital Projects Fund	<u>0.1279</u>	<u>0.1196</u>
Total	<u>\$ 4.1862</u>	<u>\$ 4.1779</u>

The receipts of current property taxes during the fiscal year ended June 30, 2019, aggregated approximately 95.42% of the current assessment computed on the basis of the levy as shown above.

7. Pooled Cash and Temporary Investments

Cash resources are combined to form a pool of cash and temporary investments, which is managed by the District Treasurer, except resources from the Debt Service Fund, as state law requires these deposits to be separately maintained. The reported value of the pool is the same as the fair value of the pool shares.

The District may invest in bonds of the State of Missouri, of the United States, or any wholly-owned corporation of the United States; or in other short-term obligations of the United States.

Investments held in escrow for the purpose of retiring the lease participation certificates are stated at fair value, which is based on quoted market prices as of June 30, 2019.

Investments held in escrow for the purpose of retiring the Series 2010A and Series 2013 General Obligation bonds are stated at historical cost.

Interest income earned is allocated to contributing funds based on each fund's proportionate share of funds invested.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICES (continued)

8. Restricted Cash and Investments

Restricted cash and investments represent amounts limited by legal requirements and they consist of unexpended bond proceeds and amounts escrowed for future general obligation bond principal and interest payments in conjunction with the Missouri School District Direct Deposit Program and Missouri Securities Investment Program. Restricted cash and investments also include amounts escrowed for future lease participation certificates principal and interest payments as well as future general obligation bonds principal and interest payments on the crossover refunding.

9. Receivables

Balances due from other entities:

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
Property Taxes	\$ 875,209	\$ -	\$ 114,635	\$ 31,196	\$ 1,021,040
DESE	236,913	1,651,944	-	-	1,888,857
Interest	18,471	-	2,420	658	21,549
Other	<u>62,967</u>	<u>58,906</u>	<u>-</u>	<u>-</u>	<u>121,873</u>
Total Receivables	<u>\$ 1,193,560</u>	<u>\$ 1,710,850</u>	<u>\$ 117,055</u>	<u>\$ 31,854</u>	<u>\$ 3,053,319</u>

10. Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2019, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase, and an expenditure/expense is reported in the year in which services are consumed.

11. Inventory

Inventories are stated at cost, on a first-in, first-out (FIFO) basis, and are expensed when used.

12. Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements.

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

12. Capital Assets (concluded)

All capital assets are recorded at cost (or estimated historical cost) and are updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The District maintains a capitalization threshold of one thousand dollars (\$1,000) for each individual asset for inventory control purposes and five thousand dollars (\$5,000) for financial reporting purposes.

The cost of normal maintenance and repairs that do not add value to the asset or materially extend the asset's life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed and placed in service. Improvements are depreciated over the remaining useful lives of the related capital assets. Except for land and construction in progress, all reported capital assets are depreciated. Depreciation is calculated using the straight-line method over the following useful lives:

Buildings and Improvements	39 – 40	years
Vehicles and Equipment	5 – 15	years

13. Compensated Absences

It is the District's policy to permit employees to accumulate earned but unused vacation and paid leave benefits. Accumulated vacation and paid leave benefits, within limits set by the Board of Education policy, which are unused and vested to the employee are payable upon termination. Paid leave is accrued in the government-wide financial statements for the amount of paid leave benefits accumulated at year end. All vacation pay is accrued when incurred in the government-wide financial statements. A liability for these amounts are reported in governmental funds only after they become payable, for example, as a result of employee resignations and retirements.

14. Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities that will be paid from governmental funds are reported on the governmental fund financial statements regardless of whether they will be liquidated with current resources. However, special termination benefits, claims and judgments, and compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment. In general, liabilities that mature or are due for payment during the fiscal year are considered to have been made with current available financial resources. Bonds, capital leases and other long-term obligations that will be paid from

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (concluded)

14. Accrued Liabilities and Long-term Obligations (concluded)

governmental funds are not recognized as a liability in the fund financial statements until due.

15. Net Position

Net position is displayed in three components. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowings used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on its use, either through the enabling legislation adopted by the District or through external restrictions imposed by regulators, grantors or laws or regulations of other governments. The remaining balance of net position is reported as unrestricted. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first.

16. Interfund Activity

Interfund transfers, if applicable, are reported as other financing sources (uses) in governmental funds. During the year, the District transferred \$14,512,171 and \$1,200,000 from the General Fund to the Special Revenue Fund and Capital Projects Fund, respectively. Transfers are made to the Special Revenue Fund to cover any negative fund balance incurred in a fiscal year. Transfers are made to the Capital Projects Fund to help pay for equipment and capital lease obligations.

17. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from these estimates.

NOTE B – CASH AND INVESTMENTS

The District maintains a cash and temporary investment pool that is available for use by all funds except the Debt Service Fund (State law requires that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District). Each fund's portion of this pool is displayed on the balance sheet as "cash and investments" under each fund's caption.

Deposits

Missouri statutes require that all deposits with financial institutions be collateralized in an amount at least equal to uninsured deposits. At June 30, 2019, the carrying amount of the deposits under District control was \$51,120,836 and the bank balance was \$55,035,804, which was covered by federal depository insurance and collateral held by the District's safekeeping bank agent, in the

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE B – CASH AND INVESTMENTS (continued)

Deposits (concluded)

District's name.

Investments

The District may purchase any investments allowed by the State Treasurer. These include (1) obligations of the United States Government or any agency or instrumentality thereof maturing and becoming payable not more than three years from the date of purchase, or (2) repurchase agreements, maturing and becoming payable within 90 days secured by U.S. Treasury obligations or obligations of U.S. Government agencies or instrumentalities of any maturity, as provided by law. As of June 30, 2019, the District had the following investments and maturities:

Type	Fair Value	Investment Maturities	
		0 to 1 year	1 to 5 years
U.S. Treasury securities	\$ 32,145,691	\$ 16,229,595	\$ 15,916,096
External investment pools	4,765,914	4,765,914	-
	<u>\$ 36,911,605</u>	<u>\$ 20,995,509</u>	<u>\$ 15,916,096</u>

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, one of the ways the District manages its exposure to interest rate risk is by purchasing a combination of short-term and long-term investments and by timing cash flows from maturities so a portion of the portfolio is maturing and coming due close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The District's investment in Missouri Securities Investment Program and U.S. treasury securities are rated AAAM and AA+ by Standard and Poor's.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE B – CASH AND INVESTMENTS (continued)

Concentration of Credit Risk

The investment policy of the District contains no limitations on the amount that can be invested in any one issuer beyond what is provided by law. There were no investments in any one issuer representing 5% or more of the total investments (excluding investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds, external investment pools and other pooled investments) at June 30, 2019.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District does not have a formal policy regarding the custody of its cash and investments. As of June 30, 2019, the District's investments in U.S. treasury securities were held by the investment's counterparty.

Fair Value Measurements

The District categorizes its fair value measurements within the fair value hierarchy established by accounting principles generally accepted in the United States of America. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The inputs and methodologies used for valuating investment securities are not necessarily an indication of risk associated with investing those securities. The District's investments are valued using Level 1 inputs.

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE B – CASH AND INVESTMENTS (concluded)

Summary

The cash deposits and investments are summarized and presented in the financial statements as follows as of June 30, 2019:

Carrying amount of deposits and investments	\$ 51,120,836
Investments	<u>36,911,605</u>
	<u>\$ 88,032,441</u>
Cash and investments - restricted	\$ 65,307,512
Cash and investments - unrestricted	<u>22,724,929</u>
Total reporting entity	<u>\$ 88,032,441</u>

The District has investments managed by Bank of Oklahoma in conjunction with the Missouri School District Deposit Program. These investments are restricted for payment of interest and retirement of general obligation bonds issued through the MOHEFA Bond program as discussed more fully in Note D. The District also has funds invested in the Missouri Securities Investment Program.

All funds in this program are invested in accordance with Section 165.061 RSMo. Each school district owns a pro rata share of each investment, which is held in the name of the Fund. The District also has restricted cash and investments escrowed with Commerce Trust Company for future bond and lease payments.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE C - CAPITAL ASSETS

The following is a summary of changes occurring in capital assets for the year ended June 30, 2019:

School District of Washington					
Property Plant and Equipment Change Comparison					
June 30, 2019					
	<u>July 1, 2018</u>				<u>June 30, 2019</u>
	<u>Balance</u>	<u>Transfers</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u>
Governmental Activities					
Capital assets not being depreciated					
Land	\$ 10,458,600	\$ -	\$ -	\$ -	\$ 10,458,600
Construction in Progress	396,938	(1,297,813)	2,463,535	-	1,562,660
Capital assets that are depreciated					
Buildings and Building Improvements	158,233,305	-	1,354,552	-	159,587,857
Furniture and equipment	5,984,146	-	707,693	(51,085)	6,640,754
Totals at historical cost	<u>\$ 175,072,989</u>	<u>\$ (1,297,813)</u>	<u>\$ 4,525,780</u>	<u>\$ (51,085)</u>	<u>\$ 178,249,871</u>
Less Accumulated Depreciation					
Buildings and improvements	(110,190,488)	-	(2,662,090)	-	(112,852,578)
Furniture and equipment	(4,373,168)	-	(474,638)	40,835	(4,806,971)
Total accumulated depreciation	<u>(114,563,656)</u>	<u>-</u>	<u>(3,136,728)</u>	<u>40,835</u>	<u>(117,659,549)</u>
Total Capital Assets, Net	<u><u>\$ 60,509,333</u></u>	<u><u>\$ (1,297,813)</u></u>	<u><u>\$ 1,389,052</u></u>	<u><u>\$ (10,250)</u></u>	<u><u>\$ 60,590,322</u></u>

Depreciation was charged to functions of the District as follows:

Instruction	\$ 140,868
Adult Education	1,360
Educational Media	56,740
Executive Administration	218,460
Building Administration	6,652
Business Office	783
Operation of Plant	2,697,846
Food Services	14,019
	<u>\$ 3,136,728</u>

Construction in Progress of \$1,562,660 represents several capital repair projects across the District, safety and security upgrades, roofing projects, new building construction, the Missouri River Bridge Project and exterior lighting upgrades.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE D - CHANGES IN LONG-TERM LIABILITIES

The following is a summary of changes occurring in long-term liabilities for the year ended June 30, 2019:

	Balance July 1, 2018	Additions	Reductions	Balance June 30, 2019	Amounts due within one year
Governmental activities					
Bonds payable					
General obligation bonds	\$ 64,680,000	\$ 26,000,000	\$ (1,465,000)	\$ 89,215,000	\$ 16,585,000
Deferred amounts for issuance discount	(96,563)	-	7,575	(88,988)	-
Deferred amounts for issuance premium	4,646,934	2,463,525	(349,125)	6,761,334	-
Total bonds payable, net	\$ 69,230,371	\$ 28,463,525	\$ (1,806,550)	\$ 95,887,346	\$ 16,585,000
Obligations under					
capital leases	11,680,000	-	(4,135,000)	7,545,000	640,000
Compensated absences	4,545,617	-	(171,486)	4,374,131	874,826
Other postemployment benefit obligation	2,905,544	376,699	(149,595)	3,132,648	-
Total governmental activity long-term liabilities	\$ 88,361,532	\$ 28,840,224	\$ (6,262,631)	\$ 110,939,125	\$ 18,099,826

Payments on the general obligation bonds are made by the Debt Service Fund. The obligations under capital leases are paid by the Capital Projects Fund. The accrued vacation and other post-employment benefit obligation will be liquidated by the fund in which the employee's salary was charged.

Bonds Payable

The District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities.

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE D - CHANGES IN LONG-TERM LIABILITIES (continued)

Bonds Payable (continued)

Bonds payable consist of the following at June 30, 2019:

Date issued	Maturity date	Rate of interest	Original issue amount	Balance at June 30, 2019
12/1/2010	3/1/2030	4.50% - 5.55%	\$15,000,000	\$15,000,000
6/15/2013	3/1/2033	5.00%	9,000,000	9,000,000
3/10/2016	3/1/2021	2.50% - 3.00%	4,775,000	2,150,000
12/30/2016	3/1/3035	5.00%	9,005,000	7,005,000
1/5/2017	3/1/2036	5.00%	5,995,000	5,995,000
12/21/2017	3/1/2033	3.55%	24,065,000	24,065,000
6/11/2019	3/1/2039	3.00% - 4.00%	26,000,000	26,000,000
			<u>\$93,840,000</u>	<u>\$89,215,000</u>

The annual requirements to amortize bonded debt outstanding as of June 30, 2019, are as follows:

Year ending June 30,	Principal	Interest	Total
2020	\$ 16,585,000	\$ 3,521,337	\$ 20,106,337
2021	1,515,000	2,972,108	4,487,108
2022	1,615,000	2,931,983	4,546,983
2023	10,855,000	2,870,140	13,725,140
2024	2,070,000	2,350,643	4,420,643
2025-2029	12,980,000	10,467,335	23,447,335
2030-2034	18,295,000	7,608,438	25,903,438
2035-2039	25,300,000	3,265,100	28,565,100
	<u>\$ 89,215,000</u>	<u>\$ 35,987,084</u>	<u>\$ 125,202,084</u>

Certain bond issue payments are made through the Missouri School District Direct Deposit program, which is a mechanism for public school bond repayments. It authorizes direct depositing a portion of the District's state aid payment by the State of Missouri to a trustee bank that accumulates these payments and then makes the principal and interest payments to the paying agents on the bonds.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE D - CHANGES IN LONG-TERM LIABILITIES (continued)

Bonds Payable (concluded)

The District has \$1,407,281 on deposit with Bank of Oklahoma in conjunction with this program, as discussed in Note B.

Crossover Refunding

On December 21, 2017, the District issued \$24,065,000 million in General Obligation Refunding Bonds with an interest rate of 3.55%. The District issued the bonds to refund the District's outstanding Series 2010A and Series 2013 bonds having stated maturities in the years 2022 through 2033, inclusive, in the aggregate principal amount of \$15,000,000 and \$9,000,000, respectively, with interest rates ranging between 4.5% and 5.55% for series 2010A and 5.0% for Series 2013. The proceeds were used to purchase U.S. Government securities. These securities were deposited in an irrevocable trust to provide (i) interest payments on the Series 2017B Advance Refunding Bonds up to and including the Crossover Dates, (ii) payments for the principal or redemption price on the Series 2010A Refunded Bonds on the Crossover Date and (iii) payments for the principal or redemption price on the Series 2013 Refunded Bonds on the Crossover Date.

As a result of the crossover refunding, the old bonds (Series 2010A and Series 2013) will remain on the District's books due to the fact that these bonds have not been defeased. Consequently, both the new issue and the old issue will be reported in the District's financial records on the crossover date, March 1, 2020, for the Series 2010A and March 1, 2023, for the Series 2013. At the crossover date, the old bonds become callable, which means the 2010A issue is defeased (maturities between 2020 and 2030) and the 2013 issue is defeased (maturities between 2031 and 2033) and removed from the District's financial statements. The securities purchased from the bond proceeds (escrow account) are recorded in the District's Debt Service Fund as restricted investments.

The crossover refunding reduced total debt service payments over the next sixteen years by approximately \$1.1 million. This results in an economic gain (difference between the present values of the debt service payments in the old and new debt) of approximately \$855,344.

Legal Debt Margin

Article VI, Section 26(b), Constitution of Missouri, limits the outstanding amount of authorized general obligation bonds of a District to fifteen (15%) percent of the assessed valuation of the District (including State assessed railroad and utility). The legal debt margin, computed including the assessed valuation of State assessed railroad and utilities, of the District at June 30, 2019, was:

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE D - CHANGES IN LONG-TERM LIABILITIES (continued)

Legal Debt Margin (concluded)

Constitutional debt limit	\$	118,814,263
General obligation bonds payable		(89,215,000)
Amount available in Debt Service Fund		<u>29,240,808</u>
Legal debt margin	\$	<u>58,840,071</u>

Capital Lease Payable

On February 15, 2013, the District issued \$5,420,000 in Series 2013 certificates to refinance \$6,050,000 of outstanding Series 2003. The 2003 escrow fund of \$692,000 was used to offset the total debt due. This was undertaken to reduce the total debt by reducing interest rates from 2% - 4% to 2% - 2.625%.

On December 30, 2015, the District issued \$9,685,000 in Series 2015 refunding certificates to advance refund \$10,450,000 of outstanding Series 2007 and pay certain issuance costs. Net proceeds of \$9,799,230 and the Series 2007 escrow amount of \$1,255,000 were placed in Escrow to purchase government obligations. The principal of and interest to be earned on the government obligations will be in an amount sufficient for the payment of the principal and interest payments due up to and including the call date of March 1, 2017. This was undertaken to reduce the total debt by reducing interest rates from 4% - 4.625% to 2% - 3%. As a result of this advance refunding, the old Certificates of Participation (Series 2007) remained on the District's books until the call date of March 1, 2017, at which time the Series 2007 certificates were retired.

On December 31, 2016, the District issued \$9,005,000 in Series 2016B general obligation bonds to advance refund \$9,225,000 of outstanding Series 2015 and pay certain issuance costs. Net proceeds of \$9,639,783 were placed in Escrow to purchase government obligations. The principal of and interest to be earned on the government obligations will be in an amount sufficient for the payment of the principal and interest payments due up to and including the call date of April 1, 2021. As a result of this advance refunding, the old Certificates of Participation (Series 2015) will remain on the District's books until the call date of April 1, 2021.

On January 5, 2017, the District issued \$5,995,000 in Series 2017 general obligation bonds to advance refund \$4,435,000 of outstanding Series 2013 and pay certain issuance costs, as well as perform needed improvements across the District. Net proceeds of \$4,555,192 were placed in

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE D - CHANGES IN LONG-TERM LIABILITIES (concluded)

Capital Lease Payable (concluded)

Escrow to purchase government obligations. The principal of and interest to be earned on the government obligations will be in an amount sufficient for the payment of the principal and interest payments due up to and including the call date of April 1, 2019. As a result of this advance refunding, the old Certificates of Participation (Series 2013) will remain on the District's books until the call date of April 1, 2019.

The cost for such projects related to Series 2003 (refunded by Series 2013 and 2017) and 2007 (refunded by Series 2015 and 2016B) as of June 30, 2019, was \$11,225,442, with current year depreciation totaling \$149,915 and accumulated depreciation of \$2,000,342.

Issue	Balance July 1, 2018	Additions	Principal Payments	Balance June 30, 2019	Due in One Year
Series 2015	<u>\$8,145,000</u>	<u>\$ -</u>	<u>\$ 600,000</u>	<u>\$ 7,545,000</u>	<u>\$640,000</u>
Total	<u>\$8,145,000</u>	<u>\$ -</u>	<u>\$ 600,000</u>	<u>\$ 7,545,000</u>	<u>\$640,000</u>

The following is a schedule of future minimum lease payments under the capital leases together with the present value of the net minimum lease payments as of June 30, 2019.

Year ending June 30,	Principal	Interest	Total
2020	\$ 640,000	\$216,150	\$ 856,150
2021	<u>6,905,000</u>	<u>200,150</u>	<u>7,105,150</u>
	<u>\$7,545,000</u>	<u>\$416,300</u>	<u>\$7,961,300</u>

NOTE E - RETIREMENT PLAN

Summary of Significant Accounting Policies

Financial reporting information pertaining to the District's participation in the Public School Retirement System of Missouri and the Public Education Employee Retirement System of Missouri (PSRS and PEERS, also referred to as the Systems) is prepared in accordance with Governmental Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pensions*, as amended.

The fiduciary net position, as well as additions to and deductions from the fiduciary net position, of PSRS and PEERS have been determined on the same basis as they are reported by the Systems. The financial statements were prepared using the accrual basis of accounting. Member and

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

Summary of Significant Accounting Policies (concluded)

employer contributions are recognized when due, pursuant to formal commitments and statutory requirements. Benefits and refunds of employee contributions are recognized when due and payable in accordance with the statutes governing the Systems. Expenses are recognized when the liability is incurred, regardless of when payment is made. Investments are reported at fair value. The fiduciary net position is reflected in the measurement of the District's net pension liability, deferred outflows and inflows of resources related to pensions, and pension expense. A Comprehensive Annual Financial Report ("CAFR") can be obtained at www.psr-peers.org.

General Information about the Pension Plan

Plan Description. PSRS is a mandatory cost-sharing multiple employer retirement system for all full-time certificated employees and certain part-time certificated employees of all public school districts in Missouri (except the school districts of St. Louis and Kansas City) and all public community colleges. PSRS also includes certificated employees of the Systems, Missouri State Teachers' Association, Missouri State High School Activities Association, and certain employees of the State of Missouri who elected to remain covered by PSRS under legislation enacted in 1986, 1987 and 1989. The majority of PSRS members are exempt from Social Security contributions. In some instances, positions may be determined not to be exempt from Social Security contributions. Any PSRS member who is required to contribute to Social Security comes under the requirements of Section 169.070 (9) RSMo, known as the "two-thirds statute." PSRS members required to contribute to Social Security are required to contribute two-thirds of the approved PSRS contribution rate and their employer is required to match the contribution. The members' benefits are further calculated at two-thirds the normal benefit amount.

PEERS is a mandatory cost-sharing multiple employer retirement system for all non-certificated public school district employees (except the school districts of St. Louis and Kansas City), employees of the Missouri Association of School Administrators, and community college employees (except the Community College of St. Louis). Employees of covered districts who work 20 or more hours per week on a regular basis and who are not contributing members of PSRS must contribute to PEERS. Employees of the Systems who do not hold Missouri educator certificates also contribute to PEERS. PEERS was established as a trust fund by an Act of the Missouri General Assembly effective October 13, 1965. Statutes governing the System are found in Sections 169.600 - 169.715 and Sections 169.560-169.595 RSMo. The statutes place responsibility for the operation of PEERS on the Board of Trustees of PSRS.

Benefits Provided. PSRS is a defined benefit plan providing retirement, disability, and death/survivor benefits. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of 5 years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 2.5% benefit

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

General Information about the Pension Plan (continued)

factor. Beginning July 1, 2001, and ending July 1, 2014, a 2.55% benefit factor was used to calculate benefits for members who had 31 or more years of service at retirement. Actuarially age-reduced benefits are available for members with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

PEERS is a defined benefit plan providing retirement, disability, and death benefits to its members. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of five years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 1.61% benefit factor. Members qualifying for "Rule of 80" or "30-and-out" are entitled to an additional temporary benefit until reaching minimum Social Security age (currently age 62), which is calculated using a 0.8% benefit factor. Actuarially age-reduced retirement benefits are available with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

Summary Plan Descriptions detailing the provisions of the plans can be found on the Systems' website at www.psr-peers.org.

Cost-of-Living Adjustments ("COLA"). The Board of Trustees has established a policy of providing COLAs to both PSRS and PEERS members as follows:

- If the June to June change in the Consumer Price Index for All Urban Consumers (CPI-U) is less than 2% for consecutive one-year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted.
- If the June to June change in the CPI-U is greater than or equal to 2%, but less than 5%, a cost-of-living increase of 2% will be granted.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

General Information about the Pension Plan (concluded)

- If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted.
- If the CPI decreases, no COLA is provided.

For any PSRS member retiring on or after July 1, 2001, such adjustments commence on the second January after commencement of benefits and occur annually thereafter. For PEERS members, such adjustments commence on the fourth January after commencement of benefits and occur annually thereafter. The total of such increases may not exceed 80% of the original benefit for any member.

Contributions. PSRS members were required to contribute 14.5% of their annual covered salary during fiscal years 2017, 2018 and 2019. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 1% of pay.

PEERS members were required to contribute 6.86% of their annual covered salary during fiscal years 2017, 2018 and 2019. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 0.5% of pay.

The District's contributions to PSRS and PEERS were \$3,251,698 and \$482,596, respectively, for the year ended June 30, 2019.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the District recorded a liability of \$33,818,522 for its proportionate share of the PSRS net pension liability and \$3,158,075 for its proportionate share of the PEERS net pension liability. In total, the District recorded net pension liabilities of \$36,976,597. The net pension liability for the plans in total was measured as of June 30, 2018, and determined by an actuarial valuation as of that date. The District's proportionate share of the total net pension liability was based on the ratio of its actual contributions paid to PSRS and PEERS of \$3,168,155 and \$466,546, respectively, for the year ended June 30, 2018, relative to the total contributions of \$697,214,371 for PSRS and \$114,141,743 for PEERS from all participating employers. At June 30, 2018, the

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (continued)

District's proportionate share was 0.4544% for PSRS and 0.4087% for PEERS.

For the year ended June 30, 2019, the District recognized a pension expense of \$3,587,513 for PSRS and \$629,194 for PEERS, its proportionate share of the total pension expense.

At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources from the following sources related to PSRS and PEERS pension benefits:

	PSRS		PEERS		District Total	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Balance of Deferred Outflows and Inflows Due to:						
- Differences between expected and actual experience	\$ 1,761,632	\$ 1,595,433	\$ 4,520	\$ 73,982	\$ 1,766,152	\$ 1,669,415
- Changes of assumptions	6,172,140	-	486,638	-	6,658,778	-
- Net difference between projected and actual earnings on pension plan investments	5,170,118	5,455,018	537,481	580,318	5,707,599	6,035,336
- Changes in proportion and differences between Employer contributions and proportionate share of contributions	177,101	1,105,683	4,430	125,096	181,531	1,230,779
- Employer contributions subsequent to the measurement date	3,251,698	-	482,596	-	3,734,294	-
Total	\$16,532,689	\$ 8,156,134	\$1,515,665	\$ 779,396	\$18,048,354	\$ 8,935,530

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE E - RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Valuation Date	June 30, 2018
Expected Return on Investments	7.50%, net of investment expenses and including 2.25% inflation
Inflation	2.25%

Total Payroll Growth

PSRS – 2.75% per annum, consisting of 2.25% inflation, 0.25% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

PEERS – 3.25% per annum, consisting of 2.25% inflation, 0.50% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

Future Salary Increases

PSRS – 3.00% - 9.50%, depending on service and including 2.25% inflation, 0.25% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

PEERS – 4.00% - 11.00%, depending on service and including 2.25% inflation, 0.50% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

Cost-of-Living Increases

PSRS & PEERS – The annual COLA assumed in the valuation increases from 1.25% to 1.65% over eight years, beginning January 1, 2020. The COLA reflected for January 1, 2019, is 2.00%, in accordance with the actual COLA approved by the Board. This COLA assumption reflects an assumption that general inflation will increase from 1.85% to a normative inflation assumption of 2.25% over eight years. It is also based on the current policy of the Board to grant a COLA on each January 1 as follows:

- If the June to June change in the CPI-U is less than 2% for consecutive one year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Cost-of-Living Increases (Concluded)

the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted.

- If the June to June change in the CPI-U is greater than or equal to 2% but less than 5%, a cost-of-living increase of 2% will be granted.
- If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted.
- If the CPI decreases, no COLA is provided.

PSRS & PEERS – The COLA applies to service retirements and beneficiary annuities. The COLA does not apply to the benefits for in-service death payable to spouses (where the spouse is over age 60), and does not apply to the spouse with children pre-retirement death benefit, the dependent children pre-retirement death benefit, or the dependent parent death benefit. The total lifetime COLA cannot exceed 80% of the original benefit. PSRS members receive a COLA on the second January after retirement, while PEERS members receive a COLA on the fourth January after retirement.

Mortality Assumption

Actives:

- PSRS: RP 2006 White Collar Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.
- PEERS: RP 2006 Total Dataset Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

Non-Disabled Retirees, Beneficiaries and Survivors:

- PSRS: RP 2006 White Collar Mortality Tables with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.
- PEERS: RP 2006 Total Dataset Mortality Tables with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

Disabled Retirees:

- PSRS & PEERS: RP 2006 Disabled Retiree Mortality Tables with static projection to 2028 using the 2014 SSA Improvement Scale.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Changes in Actuarial Assumptions and Methods

PSRS & PEERS – The following assumptions were updated by the Board at the October 29, 2018 meeting:

- The investment return assumption was lowered from 7.60% to 7.50% per year.

Fiduciary Net Position

The Systems issue a publicly available financial report (CAFR) that can be obtained at www.psr-peers.org.

Expected Rate of Return

The long-term expected rate of return on investments was determined in accordance with Actuarial Standard of Practice (ASOP) No. 27, *Selection of Economic Assumptions for Measuring Pension Obligations*. ASOP No. 27 provides guidance on the selection of an appropriate assumed rate of return. The long-term expected rate of return on the Systems' investments was determined using a building-block method in which best-estimate ranges of expected future real rates of returns (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Systems' target allocation as of June 30, 2018, are summarized below along with the long-term geometric return. Geometric return (also referred to as the time weighted return) is considered standard practice within the investment management industry. Geometric returns represent the compounded rate of growth of a portfolio. The method eliminates the effects created by cash flows.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
 JUNE 30, 2019

NOTE E - RETIREMENT PLAN (continued)

Actuarial Assumptions (continued)

Expected Rate of Return (concluded)

Asset Class	Target Asset Allocation	Long-term Expected Real Return Arithmetic Basis	Weighted Long-term Expected Real Return Arithmetic Basis
U.S. Public Equity	27%	5.16%	1.39%
Public Credit	7%	2.17%	0.15%
Hedged Assets	6%	4.42%	0.27%
Non-U.S. Public Equity	15%	6.01%	0.90%
U.S. Treasuries	16%	0.96%	0.15%
U.S. TIPS	4%	0.80%	0.03%
Private Credit	4%	5.60%	0.22%
Private Equity	12%	9.86%	1.18%
Private Real Estate	9%	3.56%	0.32%
Total	100%		4.61%
		Inflation	2.25%
		Long-term arithmetical nominal return	6.86%
		Effect of covariance matrix	0.64%
		Long-term expected geometric return	7.50%

Discount Rate

The long-term expected rate of return used to measure the total pension liability was 7.50% as of June 30, 2018, and is consistent with the long-term expected geometric return on plan investments. The actuarial assumed rate of return was 8.0% from 1980 through fiscal year 2016. The Board of Trustees adopted a new actuarial assumed rate of return of 7.75% effective with the June 30, 2016 valuation based on the actuarial experience studies and asset-liability study conducted during the 2016 fiscal year. As previously discussed, the Board of Trustees further reduced the assumed rate of return to 7.6% effective with the June 30, 2017 valuation, and to 7.5% effective with the June 30, 2018 valuation. The projection of cash flows used to determine the discount rate assumed that employer contributions would be made at the actuarially calculated rate computed in accordance with assumptions and methods stated in the funding policy adopted by the Board of Trustees, which requires payment of the normal cost and amortization of the unfunded actuarial accrued liability in level percent of employee payroll installments over 30 years utilizing a closed period, layered approach. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members.

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE E - RETIREMENT PLAN (concluded)

Actuarial Assumptions (concluded)

Discount Rate Sensitivity

The sensitivity of the District's net pension liabilities to changes in the discount rate is presented below. The District's net pension liabilities calculated using the discount rate of 7.50% is presented as well as the net pension liabilities using a discount rate that is 1.0% lower (6.50%) or 1.0% higher (8.50%) than the current rate.

	Discount Rate	<u>1% Decrease (6.50%)</u>	<u>Current Rate (7.50%)</u>	<u>1% Increase (8.50%)</u>
PSRS Proportionate share of the Net Pension Liability / (Asset)		\$ 60,622,229	\$ 33,818,522	\$ 11,541,846
PEERS Proportionate share of the Net Pension Liability / (Asset)		\$ 5,947,014	\$ 3,158,075	\$ 819,003

NOTE F – OTHER POST-EMPLOYMENT BENEFITS (OPEB)

Plan Description

In addition to providing the pension benefits described above, the District provides continuation of medical, dental and vision insurance coverage to employees who are eligible for retirement under a single employer plan. Retirees who elect to participate must pay the premium in effect for the current plan year or any subsequent year at the premium rates in effect at that time. Since the retirees pay the premium for each year, the District's share of any premium cost is determined on the basis of a blended rate or implicit rate subsidy calculation. A stand-alone financial report is not available for the plan.

Funding Policy

The District currently pays for the implicit rate subsidy associated with these post-employment health care benefits on a pay-as-you-go basis. The District determines contribution requirements and may be amended by the District. As of June 30, 2019, no trust fund has been established for the funding of the plan's post-employment benefit obligation, resulting in the classification of the entire liability as unfunded.

Covered Employees

The District has the following employees covered by the Plan as of June 30, 2019.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE F – OTHER POST-EMPLOYMENT BENEFITS (OPEB) – (continued)

Covered Employees (concluded)

Actives	518
Retirees and Surviving Spouses*	141
Spouses of Current Retirees**	<u>26</u>
Total	685

*Includes 64 with medical coverage and 100 with Vision coverage

**Includes 9 with medical coverage and 25 with Vision coverage.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

As of June 30, 2019, the District reported a liability of \$3,132,648 for its net OPEB liability. The net OPEB liability was measured as of June 30, 2019. The total OPEB liability used to calculate the net OPEB liability was based on an actuarial valuation as of June 30, 2018.

For the year ended June 30, 2019, the District recognized OPEB expense of \$271,147. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources
- Differences between expected and actual experience	\$ -	\$ -
- Changes of assumptions	<u>(64,197)</u>	<u>96,924</u>
Total	<u>\$ (64,197)</u>	<u>\$ 96,924</u>

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE F – OTHER POST-EMPLOYMENT BENEFITS (OPEB) – (continued)

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (concluded)

Amounts currently reported as deferred outflows of resources and deferred inflows of resources related to other postemployment benefits will be recognized in OPEB expense as follows:

Year ended June 30:	
2020	\$ 2,856
2021	2,856
2022	2,856
2023	2,856
2024	2,856
Thereafter	18,447
Total	<u>\$ 32,727</u>

Actuarial Methods and Assumptions

The District does not pre-fund benefits. The current funding policy is to pay benefits directly from general assets on a pay-as-you-go basis and there is not a trust for accumulating plan assets. The following actuarial methods and assumptions were used in the accounting valuation performed as of June 30, 2019.

Significant actuarial assumptions and other inputs used to measure the total pension liability:

Valuation date	Actuarial valuations are performed biennially as of June 30 for accounting purposes only. The most recent valuation was performed as of June 30, 2018.
Measurement date	The date as of which the total OPEB liability is determined. The measurement date is June 30, 2019.
Actuarial Cost Method	Entry Age Normal
Inflation	2.30%
Salary Increases	3.00%
Discount Rate	The interest rate for discounting liabilities is 3.50% per annum based on the 20 year bond GO index at the fiscal year end. The rate for the prior fiscal year was 3.87%.

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE F – OTHER POST-EMPLOYMENT BENEFITS (OPEB) – (continued)

Actuarial Methods and Assumptions (continued)

Vision Premium Inflation Rate 4.00%

Mortality RP-2014 Mortality for Employees and Healthy Annuitants,
with generational projection per Scale MP-2017.

Medical/Retiree Premium Inflation Rate

<u>Year</u>	<u>Medical</u>	<u>Year</u>	<u>Medical</u>
2018	5.70%	2050	4.70%
2019	6.40%	2055	5.20%
2020	4.90%	2060	5.20%
2025	4.80%	2065	5.20%
2030	4.80%	2070	4.60%
2035	4.90%	2075	4.30%
2040	4.90%	2080	4.30%
2045	4.80%	2082	4.20%

The healthcare trends used in this valuation are based on long term healthcare trends generated by the Getzen Model. The Getzen Model is the result of research sponsored by the Society of Actuaries and completed by a committee of economists and actuaries. This model is the current industry standard for projecting long term medical trends. Inputs to the model are consistent with the assumptions used in deriving the discount rate used in the valuation.

Turnover

Rates based on length of service:

<u>Service</u>	<u>Rate</u>
0	23.4%
1	15.1%
2	11.1%
3	9.2%
4	7.7%
5	6.4%
10	3.3%
15	2.0%
20	1.0%

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
 JUNE 30, 2019

NOTE F – OTHER POST-EMPLOYMENT BENEFITS (OPEB) – (continued)

Actuarial Methods and Assumptions (concluded)

Retirement

Age	Rate	
	Eligible For Early Retirement	Eligible For Normal/ Unreduced
50-54	0.0%	20.0%
55-59	4.0%	20.0%
60-64	N/A	25.0%
65-69	N/A	35.0%
70 & up	N/A	100.0%

Future Retiree Coverage

45% of employees who retire prior to age 65 are assumed to elect medical coverage under the plan.

Medicare eligible retirees:

All participants are assumed to be eligible for Medicare. Medicare eligible retirees are assumed to discontinue coverage under the plan when they reach age 65.

Dental Coverage:

Dental benefits are not subsidized by the District.

Vision Coverage:

45% of retiring employees are assumed to elect vision coverage. Retirees are expected to discontinue coverage at a rate of 3% per year after attaining age 65.

Future Dependent Coverage:

Current active members are assumed to elect spouse coverage at retirement as follows. All female spouses are assumed to be 3 years younger than males.

	<u>Male</u>	<u>Female</u>
Medical	10%	10%
Vision	25%	25%

No dependent children are assumed to be covered in retirement.

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE F – OTHER POST-EMPLOYMENT BENEFITS (OPEB) – (concluded)

Sensitivity Analysis

The following presents the total OPEB liability of the District, calculated using the discount rate of 3.50%, as well as what the District’s total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.50%) or 1 percentage point higher (4.50%) than the current rate.

	1% Decrease 2.50%	Discount Rate 3.50%	1% Increase 4.50%
Total OPEB liability	\$ 3,453,096	\$ 3,132,648	\$ 2,851,078

The following presents the total OPEB liability of the District, calculated using the current healthcare cost trend rates as well as what the District’s total OPEB liability would be if it were calculated using trend rates that are 1 percentage point lower or 1 percentage point higher than the current trend rates.

	1% Decrease	Current Trend Rate	1% Increase
Total OPEB liability	\$ 2,745,802	\$ 3,132,648	\$ 3,604,485

NOTE G - RISK MANAGEMENT

The District is exposed to various risks of loss related to theft, damage to and destruction of assets; errors and omissions; injuries to employees and natural disaster. To cover these risks, the District is a participant in the Missouri United School Insurance Council (the “Council”), which is a Protected Self-Insurance Program of Missouri Public School Districts with 475 members. The District pays an assessment to the Council, which for the calendar year 2019 was \$547,125. Part of the assessment then goes to buy excess insurance contracts for the group as a whole. Should the contributions received by the Council not be sufficient, special assessments can be made to the member Districts. The District believes that it is not possible to estimate the range of contingent losses to be borne by the District. For the three previous years, settlements did not exceed the insurance coverage provided by commercial insurance. There has been no significant reduction in insurance coverage from the preceding year.

NOTE H - COMMITMENTS AND CONTINGENCIES

Grants

The District received financial assistance from federal and state agencies in the form of grants. The disbursements of funds received under these programs generally require compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor

WASHINGTON SCHOOL DISTRICT

**NOTES TO BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE H - COMMITMENTS AND CONTINGENCIES (concluded)

Grants (concluded)

agencies. Any disallowed claims resulting from such audits could become a liability of the general fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the District at June 30, 2019.

Litigation

The District was a party in two pending litigations. The first litigation was settled in the District's favor. The probable outcome of the second litigation is unknown at this time.

NOTE I – TAX ABATEMENTS

The City of Washington has entered into three tax abatement agreements for redevelopment projects within the City as provided for in the Real Property Tax Increment Allocation Redevelopment Act (R.S. MO. Sections 99.800 to 99.865, as amended) (the "TIF Act"). These agreements allow for abatement of the incremental real estate taxes, personal property taxes and sales taxes within those redevelopment project areas. This resulted in the District forgoing tax revenue in the amount of \$257,831 for the year ended June 30, 2019, and \$189,377 for the year ended June 30, 2018.

NOTE J – OPERATING LEASES

The District has entered into leases for postage equipment and Lenovo Chromebooks that have been determined to be operating leases. The expenditures related to these leases for the year ended June 30, 2019, were approximately \$44,532.

Future minimum lease payments under these lease agreements are as follows:

	Postage Machine	Lenovo Chromebooks	Total
2020	\$ 1,726	\$ -	\$ 1,726
2021	863	-	863
Total	<u>\$ 2,589</u>	<u>\$ -</u>	<u>\$ 2,589</u>

WASHINGTON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS

JUNE 30, 2019

NOTE K – SUBSEQUENT EVENTS

Litigation involving Franklin County was settled, which resulted in the District receiving payment of protested taxes in the amount of \$51,381.

Several employees of the District were named in a pending litigation. The probable outcome of this litigation is unknown at this time.

REQUIRED SUPPLEMENTARY INFORMATION

SCHOOL DISTRICT OF WASHINGTON

BUDGETARY COMPARISON SCHEDULE -
GENERAL FUND - UNAUDITED
For the year ended June 30, 2019

	Budgeted amounts		Actual (budgetary basis)	Variance with final budget positive (negative)
	Original	Final		
Revenues				
Local	\$ 30,664,853	\$ 30,955,134	\$ 31,010,709	\$ 55,575
County	1,238,000	1,196,347	1,196,970	623
State	1,276,467	1,400,839	1,388,192	(12,647)
Federal	1,162,644	1,621,190	1,557,351	(63,839)
Total revenues	34,341,964	35,173,510	35,153,222	(20,288)
Expenditures				
Current				
Instruction	2,197,299	3,014,997	3,047,971	(32,974)
Attendance	139,406	136,148	134,637	1,511
Guidance	123,694	188,768	190,536	(1,768)
Health services	860,208	919,691	918,913	778
Improvement of instruction	226,004	145,337	148,211	(2,874)
Professional development	36,000	16,512	16,060	452
Media services	487,261	194,500	195,325	(825)
Board of Education services	730,519	230,987	204,271	26,716
Executive administration	1,838,099	1,769,519	1,717,078	52,441
Building level administration	582,775	593,641	600,019	(6,378)
Operation of plant	5,154,299	4,893,514	4,892,079	1,435
Pupil transportation	3,667,509	3,493,729	3,493,729	-
Food services	1,659,070	1,682,542	1,672,588	9,954
Central office support	379,753	420,636	421,279	(643)
Business and central services	1,578,872	536,278	511,300	24,978
Security services	217,392	203,955	203,955	-
Adult/Community services	471,121	574,840	574,540	300
Total expenditures	20,349,281	19,015,594	18,942,491	73,103
Excess of revenues over (under) expenditures	13,992,683	16,157,916	16,210,731	52,815
Other financing uses				
Transfers	(15,712,171)	(15,712,171)	(15,712,171)	-
Sale of Property	-	3,993	3,993	-
NET CHANGE IN FUND BALANCE	\$ (1,719,488)	\$ 449,738	502,553	\$ 52,815
Fund Balance, July 1, 2018			17,387,741	
Fund Balance, June 30, 2019			\$ 17,890,294	
Reconciliation of budgetary basis (cash basis) of accounting to modified accrual basis of accounting				
Revenues per above - cash basis			\$ 35,157,215	
Current year revenue accruals			574,660	
Prior year revenue accruals			(573,136)	
Revenues - modified accrual basis			\$ 35,158,739	
Expenditures per above - cash basis			\$ 18,942,491	
Current year expenditure accruals			(613,309)	
Prior year expenditure accruals			317,413	
Expenditures - modified accrual basis			\$ 18,646,595	

The accompanying notes to budgetary comparison schedules is an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON

BUDGETARY COMPARISON SCHEDULE -
SPECIAL REVENUE FUND - UNAUDITED

For the year ended June 30, 2019

	Budgeted amounts		Actual (budgetary basis)	Variance with final budget positive (negative)
	Original	Final		
Revenues				
Local	\$ 4,821,921	\$ 4,419,080	\$ 4,520,245	\$ 101,165
County	183,000	174,398	176,154	1,756
State	6,502,418	6,744,720	6,810,589	65,869
Federal	1,841,623	1,862,227	1,865,179	2,952
Other	663,668	704,488	704,488	-
Total revenues	14,012,630	13,904,913	14,076,655	171,742
Expenditures				
Current				
Instruction	21,907,116	21,331,249	21,270,114	61,135
Attendance	110,509	101,841	101,849	(8)
Guidance	1,041,118	1,058,234	1,058,297	(63)
Health services	1,514,231	1,517,928	1,518,014	(86)
Improvement of instruction	475,204	510,934	510,951	(17)
Professional development	14,987	22,280	22,280	-
Media services	524,977	532,294	532,330	(36)
Board of Education	-	1,511	1,511	-
Executive administration	488,091	440,725	440,739	(14)
Building level administration	1,857,085	2,022,672	2,022,749	(77)
Central Office Support Services	150,641	151,250	151,255	(5)
Adult education	264,936	265,829	265,842	(13)
Community services	693,601	692,828	692,895	(67)
Total expenditures	29,042,496	28,649,575	28,588,826	60,749
Excess of revenues over (under) expenditures	(15,029,866)	(14,744,662)	(14,512,171)	232,491
Other financing sources				
Transfers	14,512,171	14,512,171	14,512,171	-
NET CHANGE IN FUND BALANCE	\$ (517,695)	\$ (232,491)	-	\$ 232,491
Fund Balance, July 1, 2018			-	
Fund Balance, June 30, 2019			\$ -	
Reconciliation of budgetary basis (cash basis) of accounting to modified accrual basis of accounting				
Revenues per above - cash basis			\$ 14,076,655	
Current year revenue accruals			1,710,851	
Prior year revenue accruals			(1,502,335)	
Revenues - modified accrual basis			\$ 14,285,171	
Expenditures per above - cash basis			\$ 28,588,826	
Current year expenditure accruals			231,702	
Prior year expenditure accruals			(199,164)	
Expenditures - modified accrual basis			\$ 28,621,364	

The accompanying notes to budgetary comparison schedules is an integral part of this statement.

SCHOOL DISTRICT OF WASHINGTON
NOTES TO BUDGETARY COMPARISON SCHEDULES
JUNE 30, 2019

NOTE A – BUDGETS AND BUDGETARY ACCOUNTING

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. In accordance with Chapter 67 RSMo, the District adopts a budget for each fund.
2. Prior to July, the Superintendent, who serves as the budget officer, submits to the Board of Education a proposed budget for the fiscal year beginning on July 1. The proposed budget includes estimated revenues and proposed expenditures for all District funds. Budgeted expenditures cannot exceed beginning available monies plus estimated revenues for the year.
3. A public hearing is conducted to obtain taxpayer comments. Prior to its approval by the Board of Education, the budget document is available for public inspection.
4. Prior to July 1, the budget is legally enacted by a vote of the Board of Education.
5. Subsequent to its formal approval of the budget, the Board of Education has the authority to make necessary adjustments to the budget by formal vote of the Board. For each fund, total fund expenditures may not legally exceed final amended budgeted expenditures. Expenditure appropriations lapse at the end of the fiscal year.
6. Budgets are presented on the cash basis of accounting for all governmental funds. The cash basis is used to enable the District to more accurately budget revenue and expenditures as the resources are expended or received.

SCHOOL DISTRICT OF WASHINGTON

PENSION OBLIGATION – UNAUDITED JUNE 30, 2019

REQUIRED SUPPLEMENTARY INFORMATION

Schedules of Proportionate Share of the Net Pension Liability and Related Ratios

Public School Retirement System of Missouri

Year Ended*	Proportion of the Net Pension Liability (Asset)	Proportionate Share of the Net Pension Liability (Asset)	Actual Covered Member Payroll	Net Pension Liability (Asset) as a Percentage of Covered Payroll	Fiduciary Net Position as a Percentage of Total Pension Liability
6/30/2014	0.4771%	\$ 19,573,387	\$ 21,362,520	91.62%	89.34%
6/30/2015	0.4794%	27,675,091	21,869,279	126.55%	85.78%
6/30/2016	0.4772%	35,506,776	22,261,559	159.50%	82.18%
6/30/2017	0.4519%	32,634,073	21,527,927	151.59%	83.77%
6/30/2018	0.4544%	33,818,522	22,043,846	153.41%	84.06%

Public Education Employee Retirement System of Missouri

Year Ended*	Proportion of the Net Pension Liability (Asset)	Proportionate Share of the Net Pension Liability (Asset)	Actual Covered Member Payroll	Net Pension Liability (Asset) as a Percentage of Covered Payroll	Fiduciary Net Position as a Percentage of Total Pension Liability
6/30/2014	0.4217%	\$ 1,539,905	\$ 6,157,328	25.01%	91.33%
6/30/2015	0.4523%	2,392,243	6,782,051	35.27%	88.28%
6/30/2016	0.4397%	3,527,868	6,790,341	51.95%	83.32%
6/30/2017	0.4244%	3,237,963	6,820,281	47.48%	85.35%
6/30/2018	0.4087%	3,158,075	6,800,970	46.44%	86.06%

* Note: These schedules are intended to show information for ten years. Additional years will be displayed as they become available.

The data provided in the schedules is based as of the measurement date of the Systems' net pension liability, which is as of the beginning of the District's fiscal year.

SCHOOL DISTRICT OF WASHINGTON

PENSION OBLIGATION – UNAUDITED (CONCLUDED) JUNE 30, 2019

Schedules of Employer Contributions

Public School Retirement System of Missouri

Year Ended	Statutorily Required Contribution	Actual Employer Contributions	Contribution Excess / (Deficiency) (Deficiency)	Actual Covered Member Payroll	Contributions as a Percentage of Covered Payroll
6/30/2013	\$ 3,017,623	\$ 3,017,623	\$ -	\$ 20,970,566	14.39%
6/30/2014	3,072,553	3,072,553	-	21,362,520	14.38%
6/30/2015	3,147,842	3,147,842	-	21,869,279	14.39%
6/30/2016	3,196,537	3,196,537	-	22,261,559	14.36%
6/30/2017	3,091,334	3,091,334	-	21,527,927	14.36%
6/30/2018	3,168,155	3,168,155	-	22,043,846	14.37%

Public Education Employee Retirement System of Missouri

Year Ended	Statutorily Required Contribution	Actual Employer Contributions	Contribution Excess / (Deficiency) (Deficiency)	Actual Covered Member Payroll	Contributions as a Percentage of Covered Payroll
6/30/2013	\$ 416,649	\$ 416,649	\$ -	\$ 6,073,609	6.86%
6/30/2014	421,892	421,892	-	6,157,328	6.85%
6/30/2015	465,249	465,249	-	6,782,051	6.86%
6/30/2016	465,817	465,817	-	6,790,341	6.86%
6/30/2017	467,873	467,873	-	6,820,281	6.86%
6/30/2018	466,546	466,546	-	6,800,970	6.86%

Note: These schedules are intended to show information for ten years. Additional years will be displayed as they become available.

SCHOOL DISTRICT OF WASHINGTON

**OTHER POST-EMPLOYMENT BENEFIT OBLIGATION – UNAUDITED
YEAR ENDED JUNE 30, 2019**

**Schedule of Changes in Total OPEB Liability and Related Ratios
For the Year Ended June 30**

	<u>2019</u>	<u>2018</u>
Total OPEB Liability		
Service cost	152,800	151,199
Interest on total OPEB liability	115,491	105,702
Changes of benefit terms	-	-
Effect of economic/demographic gains or (losses)	-	-
Effect of assumption changes or inputs	108,408	(81,453)
Benefit payments	(149,595)	(141,328)
Net change in total OPEB liability	227,104	34,120
Total OPEB liability, beginning	2,905,544	2,871,424
Total OPEB liability, ending	3,132,648	2,905,544
Covered payroll	28,038,447	27,492,635
Total OPEB liability as a % of covered payroll	11.17%	10.57%

Note: Schedule is intended to show information for 10 fiscal years. Additional years will be displayed as they become available.

SUPPLEMENTARY INFORMATION

SCHOOL DISTRICT OF WASHINGTON

BUDGETARY COMPARISON SCHEDULE -
DEBT SERVICE FUND - UNAUDITED
For the year ended June 30, 2019

	Budgeted amounts		Actual (budgetary basis)	Variance with final budget positive (negative)
	Original	Final		
Revenues				
Local	\$ 3,856,552	\$ 4,029,050	\$ 4,035,588	\$ 6,538
County	262,900	250,422	250,422	-
State	-	-	-	-
Federal	250,000	255,323	255,323	-
Total revenues	4,369,452	4,534,795	4,541,333	6,538
Expenditures				
Debt service				
Principal retirement	1,465,000	1,465,000	1,465,000	-
Interest and other charges	2,849,733	2,873,744	2,848,744	25,000
Total expenditures	4,314,733	4,338,744	4,313,744	25,000
Excess of revenues over (under) expenditures	54,719	196,051	227,589	31,538
Other financing sources				
Proceeds from bond issuance	-	-	-	-
Total other financing sources	-	-	-	-
NET CHANGE IN FUND BALANCE	\$ 54,719	\$ 196,051	\$ 227,589	\$ 31,538
Fund Balance, July 1, 2018			28,977,433	
Fund Balance, June 30, 2019			\$ 29,205,022	
Reconciliation of budgetary basis (cash basis) of accounting to modified accrual basis of accounting				
Revenues per above - cash basis			\$ 4,541,333	
Current year revenue accruals			36,312	
Prior year revenue accruals			(21,760)	
Revenues - modified accrual basis			\$ 4,555,885	
Expenditures per above - cash basis			\$ 4,313,744	
Current year expenditure accruals			526	
Prior year expenditure accruals			(525)	
Expenditures - modified accrual basis			\$ 4,313,745	

SCHOOL DISTRICT OF WASHINGTON

BUDGETARY COMPARISON SCHEDULE -
CAPITAL PROJECTS FUND - UNAUDITED
For the year ended June 30, 2019

	Budgeted amounts		Actual (budgetary basis)	Variance with final budget positive (negative)
	Original	Final		
Revenues				
Local	\$ 998,337	\$ 1,175,979	\$ 1,565,145	\$ 389,166
County	42,400	36,301	36,301	-
State	407,129	359,129	359,129	-
Federal	15,000	-	-	-
Other	-	140,000	140,000	-
Total revenues	1,462,866	1,711,409	2,100,575	389,166
Expenditures				
Instruction	299,667	296,354	296,354	-
Attendance	-	2,373	2,373	-
Guidance	-	2,423	2,423	-
Health services	-	15,280	15,280	-
Improvement of Instruction	1,500	4,151	4,151	-
Media services	21,000	14,086	14,086	-
Board of Education	-	1,095	1,095	-
Executive administration	403,450	486,654	486,654	-
Building Level Administration	5,000	31,032	31,032	-
Operation of plant	195,000	180,787	141,892	38,895
Food services	35,000	4,987	4,987	-
Central office support	1,350	1,197	1,197	-
Business and central services	141,440	2,399	2,399	-
Security services	14,000	6,216	6,216	-
Adult Education	6,100	8,406	8,406	-
Facilities acquisition and construction	1,999,863	1,986,245	1,886,245	100,000
Debt Service				
Principal retirement	-	-	4,135,000	(4,135,000)
Interest and other charges	4,000	266,250	573,580	(307,330)
Total expenditures	3,127,370	3,309,935	7,613,370	(4,303,435)
Excess of revenues over (under) expenditures	(1,664,504)	(1,598,526)	(5,512,795)	(3,914,269)
Other financing sources (uses)				
Transfers	1,200,000	1,200,000	1,200,000	-
Sale of other property	15,000	25,319	25,478	159
Payments to refunded capital lease escrow agent	-	-	-	-
Sale of bonds	-	26,000,000	26,000,000	-
Premium on issuance of bonds	-	2,463,525	2,463,525	-
Total other financing sources	1,215,000	29,688,844	29,689,003	159
NET CHANGE IN FUND BALANCE	\$ (449,504)	\$ 28,090,318	\$ 24,176,208	\$ (3,914,110)
Fund Balance, July 1, 2018			16,760,919	
Fund Balance, June 30, 2019			\$ 40,937,127	
Reconciliation of budgetary basis (cash basis) of accounting to modified accrual basis of accounting				
Revenues per above - cash basis			\$ 30,589,578	
Current year revenue accruals			9,746	
Prior year revenue accruals			(5,846)	
Revenues - modified accrual basis			\$ 30,593,478	
Expenditures per above - cash basis			\$ 7,613,370	
Current year expenditure accruals			652,288	
Prior year expenditure accruals			(224,019)	
Expenditures - modified accrual basis			\$ 8,041,639	

COMPREHENSIVE

ANNUAL

FINANCIAL

REPORT

2019

STATISTICAL SECTION

This part of the District’s comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District’s overall financial health.

	Pages
Financial Trends	65-71

These schedules contain trend information to help the reader understand how the District’s financial performance and position have changed over time.

Revenue Capacity	72-77
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These schedules contain information to help the reader assess the District’s most significant local revenue source – property tax.

Debt Capacity	78-79
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These schedules contain information to help the reader assess the affordability of the District’s current levels of outstanding debt and the District’s ability to issue additional debt in the future.

Demographic and Economic Information	80-82
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These schedules offer demographic economic indicators to help the reader understand the environment within which the District’s financial activities take place.

Operating Information	83-88
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These schedules contain service data to help the reader assess how information in the District’s financial reports relates to the services the District provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**SCHOOL DISTRICT OF WASHINGTON
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

Net Position	2019	2018	2017	2016	2015
Net Investment in Capital Assets	\$ (42,842,023)	\$ (20,401,038)	\$ (723,901)	\$ 8,566,739	\$ 16,932,730
Restricted	\$ 66,544,369	\$ 42,064,527	\$ 18,788,555	\$ 14,975,526	\$ 9,890,043
Unrestricted	\$ (12,298,048)	\$ (12,281,880)	\$ (8,677,734)	\$ (11,573,713)	\$ (16,103,420)
Total net position	\$ 11,404,298	\$ 9,381,609	\$ 9,386,920	\$ 11,968,552	\$ 10,719,353

Net Position	2014	2013	2012	2011	2010
Net Investment in Capital Assets	\$ 10,095,285	\$ 7,285,664	\$ 492,896	\$ -	\$ -
Restricted	\$ 14,459,929	\$ 17,382,072	\$ 19,554,544	\$ 28,349,060	\$ 18,205,095
Unrestricted	\$ (17,276,633)	\$ 13,759,381	\$ 13,676,064	\$ 18,014,917	\$ 10,385,375
Total net position	\$ 7,278,581	\$ 38,427,117	\$ 33,723,504	\$ 46,363,977	\$ 28,590,470

Source: School District of Washington records

Note: During 2011-2012, the District switched to the accrual basis of accounting, thus the first year Capital Assets are required to be reported.

During 2014-2015, GASB 68: Pension Reporting requirements were implemented. The balances for 2014 were also restated to reflect those requirements, but the years prior to 2013 were not restated.

During 2017-2018, GASB 75: Postemployment Benefits other than Pensions reporting requirements were implemented. The balances for 2017 were also restated to reflect those requirements, but the years prior to 2016 were not restated.

SCHOOL DISTRICT OF WASHINGTON
EXPENSES, PROGRAM REVENUES AND NET (EXPENSE)/REVENUE
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Expenses										
Governmental Activities:										
Total Instruction	\$ 24,621,667	\$ 26,654,686	\$ 26,152,172	\$ 25,136,046	\$ 23,355,597	\$ 25,422,510	\$ 25,190,876	\$ 23,846,562	\$ 23,374,795	\$ 22,653,732
Support Services										
Attendance	247,657	187,256	199,313	228,992	235,864	180,565	146,831	139,673	104,208	139,905
Guidance	1,201,870	1,211,833	1,126,730	999,417	932,827	927,955	880,770	899,504	793,033	786,806
Health, Psych, Speech and Audio	2,658,825	481,245	487,003	349,647	923,482	848,735	1,400,999	1,278,829	1,153,972	1,180,038
Improvement of Instruction	666,312	610,049	689,252	553,065	565,816	549,850	494,414	460,627	506,006	491,341
Professional Development	38,685	36,188	36,068	41,651	53,659	80,216	54,832	47,504	71,197	54,121
Media Services (Library)	753,329	1,003,378	1,318,785	870,894	1,351,232	1,625,868	871,040	869,509	1,890,394	1,640,700
Board of Education Services	212,573	181,851	198,274	138,281	162,738	168,339	122,216	129,421	163,894	112,108
Executive Administration	2,650,253	2,356,131	2,049,388	2,103,396	2,522,983	2,139,746	1,781,448	1,629,110	780,742	827,954
Building Level Administration	2,737,818	2,507,482	2,544,707	2,238,186	2,347,443	2,415,915	2,349,276	2,190,853	2,032,067	2,041,801
Business Services	477,420	540,656	694,500	585,623	579,407	358,771	327,816	348,417	371,301	328,972
Security Services	210,071	131,168	96,547	68,558	375,270	412,101	17,556	11,305	15,388	-
Operation of Plant	7,591,490	7,334,323	7,611,865	7,356,927	7,430,143	4,946,752	7,476,859	5,152,447	4,261,152	4,122,899
Pupil Transportation	3,497,146	3,353,519	2,997,473	2,985,638	2,820,535	2,633,332	2,649,380	2,483,182	2,344,042	2,328,762
Food Services	1,704,699	1,790,916	1,767,584	1,743,496	1,761,399	1,711,675	1,677,953	1,502,884	1,455,752	1,463,522
Central Office Support Services	597,082	88,671	85,173	79,118	61,000	60,629	146,875	37,891	710	-
Adult Education and Community Services	1,457,601	1,681,093	1,456,287	1,508,016	1,081,228	8,890,390	1,004,276	1,099,844	1,084,813	1,149,061
Capital Outlay	32,335	356,952	63,288	4,151	-	-	-	6,752,013	638,596	460,659
Debt Service:										
Interest and Fiscal Charges	3,026,798	2,850,123	2,479,110	2,169,826	2,007,978	2,728,478	2,253,788	2,647,053	7,265,113	4,363,114
Total Primary Government Expenses	\$ 54,383,631	\$ 53,357,520	\$ 52,053,519	\$ 49,160,928	\$ 48,568,601	\$ 56,101,827	\$ 48,847,205	\$ 51,526,628	\$ 48,307,175	\$ 44,145,495
Program Revenues										
Government Activities										
Charges for services										
Total Instruction	\$ 1,301,340	\$ 1,309,597	\$ 1,381,239	\$ 1,228,258	\$ 1,990,362	\$ 1,899,964	\$ -	\$ -	\$ -	\$ 1,941,900
Support Services:										
Attendance	-	-	-	-	-	-	-	-	-	-
Guidance	-	-	-	-	-	-	-	-	-	-
Health, Psych, Speech, and Audio	-	-	-	-	-	-	-	-	-	-
Improvement of Instruction	-	-	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-	-	-
Media Services (Library)	-	-	-	-	-	-	-	-	-	-
Board of Education Services	-	-	-	-	-	-	-	-	-	-
Executive Administration	-	-	-	-	-	-	-	-	-	-
Building Level Administration	-	-	-	-	-	-	-	-	-	-
Business Services	-	-	-	-	-	-	-	-	-	-
Security Services	-	-	-	-	-	-	-	-	-	-
Operation of Plant	-	-	-	-	-	-	-	-	-	80,449
Pupil Transportation	-	-	-	-	-	-	-	-	-	-
Food Services	904,412	850,707	832,693	857,792	928,008	913,398	902,893	941,522	916,604	1,014,344
Central Office Support Services	-	-	-	-	-	-	-	-	-	-
Adult Education and Community Services	545,497	607,594	368,459	592,055	450,695	117,788	206,346	197,877	197,449	145,733
Capital Outlay	-	-	-	-	42,826	32,486	-	-	-	-
Debt Service:										
Interest and Fiscal Charges	-	-	-	-	-	-	-	-	-	-
Operating Grants and Contributions	8,522,963	8,243,082	7,887,093	8,073,259	7,825,666	7,470,853	10,721,744	11,251,350	10,563,098	6,566,271
Capital Grants and Contributions	-	-	-	-	-	-	-	76,000	58,957	199,578
Total Primary Government Program Revenue	\$ 11,274,212	\$ 11,010,980	\$ 10,469,484	\$ 10,751,364	\$ 11,237,557	\$ 10,434,489	\$ 11,830,983	\$ 12,466,749	\$ 11,736,108	\$ 9,948,275
Net (Expense)/Revenue										
Total Primary Government Net Expense	\$ (43,109,419)	\$ (42,346,540)	\$ (41,584,035)	\$ (38,409,564)	\$ (37,331,044)	\$ (45,667,338)	\$ (37,016,222)	\$ (39,059,878)	\$ (36,571,067)	\$ (34,197,220)

Source: School District of Washington records

**SCHOOL DISTRICT OF WASHINGTON
GENERAL REVENUES AND TOTAL CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Net (Expense)/Revenue											
Total Primary Government Net Expense	\$ (43,109,419)	\$ (42,346,540)	\$ (41,584,035)	\$ (38,409,564)	\$ (37,331,044)	\$ (45,667,339)	\$ (37,016,222)	\$ (39,059,879)	\$ (36,571,068)	\$ (34,197,220)	\$ (36,280,168)
General Revenues:											
Taxes:											
Property Tax	\$ 33,085,476	\$ 31,544,225	\$ 30,136,954	\$ 28,606,540	\$ 29,753,232	\$ 28,478,380	\$ 30,276,973	\$ 28,206,888	\$ 27,859,003	\$ 25,209,345	\$ 24,438,798
Sales Tax	3,753,910	3,605,450	3,615,606	3,630,271	3,565,652	3,452,691	3,865,077	3,307,819	3,136,813	3,089,298	3,201,282
Other	2,149,434	2,218,126	2,236,402	2,202,430	2,151,550	2,176,324	1,375,656	507,320	668,713	3,707,434	3,450,602
State Aid	3,772,780	3,514,662	3,563,032	4,014,474	4,009,291	3,819,530	4,221,810	4,192,687	3,349,480	4,859,142	5,166,440
Interest and Investment Earnings	1,372,208	807,617	721,008	496,534	518,707	764,485	553,208	878,511	624,435	473,574	636,235
Bond Proceeds	-	-	-	-	-	-	-	-	17,650,000	-	-
Miscellaneous	998,301	651,149	828,224	708,514	773,384	1,378,858	1,426,112	1,592,665	1,403,908	9,055	55,991
Total General Revenues	45,132,109	42,341,229	41,101,226	39,658,763	40,771,816	40,070,268	41,718,836	38,685,890	54,692,353	37,347,848	36,949,348
Change in Net Position											
Total Primary Government	\$ 2,022,690	\$ (5,311)	\$ (482,809)	\$ 1,249,199	\$ 3,440,772	\$ (5,597,071)	\$ 4,702,614	\$ (373,989)	\$ 18,121,285	\$ 3,150,628	\$ 669,180

Source: School District of Washington records

**SCHOOL DISTRICT OF WASHINGTON
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

	Fiscal Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Fund										
Reserved										\$ -
Unreserved										14,000,110
Total General Fund										14,000,110
All Other Governmental Funds										
Reserved - Debt Service										9,533,910
Unreserved reported in:										
Special Revenue Fund										226,785
Capital Projects Fund										4,829,665
Total All Other Governmental Funds										14,590,360
Total Fund Balance										\$ 28,590,470

General Fund										
Nonspendable										
Prepaid items	\$ 1,047,828	\$ 446,132	\$ 750,820	\$ 240,300	\$ 261,899	\$ 246,932	\$ 233,516	\$ -	\$ -	
Inventory	151,991	231,617	239,697	418,539	179,324	152,262	279,484	708,403	-	
Unassigned	17,600,366	17,459,747	17,277,533	15,098,554	15,017,393	15,621,773	16,414,931	17,241,402	16,159,815	
Total General Fund	18,800,185	18,137,496	18,268,050	15,757,393	15,458,616	16,020,967	16,927,931	17,949,805	16,159,815	
All Other Governmental Funds										
Restricted										
Debt Service	29,240,808	28,998,668	4,439,762	3,249,326	3,058,488	2,685,548	9,513,265	9,146,254	11,754,059	
Teacher salaries and benefits	1,479,148	1,295,787	1,208,974	1,295,493	1,238,041	1,182,737	1,068,382	-	-	
Escrowed Certificates of Participation	35,824,413	11,770,072	13,139,819	10,430,707	1,255,030	1,255,030	1,266,806	1,947,623	2,023,623	
Committed										
Health Reimbursement Account	278,078	148,177								
Assigned Fund Balance										
Unspent Bond Proceeds	230,563	350,378	1,731,746	-	-	3,985,243	10,082,250	3,985,243	14,571,378	
Other Capital Projects	4,239,608	4,422,295	4,316,551	3,119,879	4,338,485	5,873,677	7,274,504	4,475,424	1,855,101	
Total all other governmental funds	71,292,618	46,985,377	24,836,852	18,095,405	9,890,044	14,982,235	29,205,207	19,554,544	30,204,162	
Total Fund Balance	\$ 90,092,803	\$ 65,122,873	\$ 43,104,902	\$ 33,852,798	\$ 25,348,660	\$ 31,003,202	\$ 46,133,138	\$ 37,504,349	\$ 46,363,977	

Source: School District of Washington records

**SCHOOL DISTRICT OF WASHINGTON
GOVERNMENTAL FUND REVENUES
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Revenues										
Local Sources	\$ 41,346,237	\$ 40,074,536	\$ 37,777,100	\$ 36,136,144	\$ 37,296,572	\$ 35,713,091	\$ 36,804,257	\$ 35,715,466	\$ 34,614,132	\$ 31,316,300
County Sources	1,659,846	1,732,548	1,713,840	1,748,247	1,716,277	1,722,449	1,700,915	1,885,998	1,211,492	3,025,721
State Sources	8,621,012	8,196,467	8,025,311	8,762,137	8,558,798	8,254,411	9,475,018	8,443,507	7,264,413	7,330,172
Federal Sources	3,628,829	3,530,220	3,341,919	3,225,992	3,338,544	3,279,096	3,238,166	3,822,364	4,491,385	4,300,696
Other Sources	848,481	732,754	653,816	671,666	1,353,467	1,320,998	1,280,560	-	-	1,323,234
Total Revenues	\$ 56,104,405	\$ 54,266,525	\$ 51,511,986	\$ 50,544,186	\$ 52,263,658	\$ 50,290,045	\$ 52,498,916	\$ 49,867,335	\$ 47,581,422	\$ 47,296,123

Source: School District of Washington records

SCHOOL DISTRICT OF WASHINGTON
GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
EXPENDITURES										
Total Instruction	\$ 24,534,881	\$ 26,554,833	\$ 24,962,684	\$ 25,835,808	\$ 25,523,770	\$ 25,359,227	\$ 25,301,470	\$ 23,850,214	\$ 23,374,795.00	\$ 22,653,732.00
Support Services										
Attendance	236,932	178,718	180,521	250,969	243,818	180,129	147,599	139,673	104,208	139,905
Guidance	1,182,684	1,185,075	1,070,962	1,047,376	1,056,070	925,209	885,447	899,793	793,033	786,806
Health, Psych, Speech, and Audio	2,455,792	490,915	463,072	427,077	962,086	846,304	1,408,378	1,279,393	1,153,972	1,180,038
Improvement of Instruction	663,018	621,965	672,656	543,130	566,195	548,513	496,554	460,774	506,006	491,341
Professional Development	38,340	35,839	34,572	41,987	60,710	80,116	55,001	47,539	71,197	54,121
Media Services (Library)	732,462	954,921	1,142,618	732,710	1,407,634	1,623,834	874,729	869,584	1,890,394	1,640,700
Board of Education Services	212,379	181,782	196,577	138,532	162,738	168,339	122,216	129,422	163,894	112,108
Executive Administration	2,505,691	2,528,084	1,862,457	2,356,841	2,956,493	2,137,211	1,785,860	1,628,232	780,741	827,954
Building Level Administration	2,653,146	2,472,395	2,362,876	2,428,113	2,408,516	2,408,820	2,212,212	2,191,642	2,032,067	2,041,801
Business Services	538,946	547,079	613,186	575,039	446,164	361,284	329,622	348,560	371,301	328,972
Operation of Plant	5,013,810	4,925,346	4,821,637	4,793,437	4,921,740	4,939,870	4,180,530	4,278,038	4,261,152	4,122,899
Security Services	210,071	131,168	96,547	68,559	149,606	45,128	17,350	11,309	15,388	-
Pupil Transportation	3,497,146	3,353,519	2,997,473	2,985,638	2,820,535	2,633,332	2,649,609	2,483,182	2,344,042	2,328,762
Food Services	1,719,448	1,819,697	1,719,432	1,697,056	1,775,045	1,708,992	1,682,695	1,503,323	1,455,752	1,463,522
Central Office Support Services	576,140	82,888	80,387	77,817	67,434	60,456	147,540	37,893	710	-
Adult Education	387,833	410,538	331,663	356,670	386,415	411,184	397,555	458,793	514,514	522,072
Community Services	1,147,115	1,235,610	1,078,641	1,187,453	1,004,648	605,540	611,586	641,468	570,299	626,989
Capital Outlay	2,293,357	2,125,662	836,800	1,273,318	6,596,327	9,413,416	6,294,978	11,022,715	638,596	460,659
Debt Service										
Principal Retirement	5,600,000	3,460,000	11,730,000	7,630,000	2,285,000	8,700,000	1,775,000	4,200,000	5,295,000	2,370,000
Interest and Fiscal Charges	3,424,152	2,986,441	2,328,881	2,316,106	2,129,366	2,422,310	3,066,007	2,779,286	1,970,113	1,993,114
Total Support Services	35,088,462	29,727,642	34,620,958	30,927,828	32,406,540	40,219,987	29,140,468	35,410,619	24,932,379	21,491,763
TOTAL EXPENDITURES	\$ 59,623,343	\$ 56,282,475	\$ 59,583,642	\$ 56,763,636	\$ 57,930,310	\$ 65,579,214	\$ 54,441,938	\$ 59,260,833	\$ 48,307,174	\$ 44,145,495
Debt Service as a % of non-capital expenditure	15.74%	11.90%	23.93%	17.92%	8.60%	19.80%	9.67%	14.47%	15.24%	9.99%

Source: School District of Washington records

SCHOOL DISTRICT OF WASHINGTON
OTHER FINANCING SOURCES AND USES AND NET CHANGE IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

Year	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Excess (deficiency) of revenues over expenditures	\$ (3,518,938)	\$ (2,015,950)	\$ (8,071,656)	\$ (6,219,450)	\$ (5,666,652)	\$ (15,289,169)	\$ (1,943,022)	\$ (9,393,498)	\$ (725,754)	\$ 3,150,628
Other Financing Sources (Uses):										
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payments to refunded capital lease escrow agent	-	-	-	-	-	-	(6,050,000)	-	-	-
Proceeds from capital lease	-	-	-	-	-	-	5,420,000	-	-	-
Bond Issuance	26,000,000	24,065,000	15,000,000	9,685,000	-	-	9,000,000	-	15,000,000	-
Refunding bond issued	-	-	-	4,775,000	-	-	-	-	2,650,000	-
Payment to be refunded bond escrow agent	-	-	-	-	-	-	-	-	42,607	-
Premium on issuance of bonds	2,463,525	-	1,854,591	240,700	-	-	2,056,260	-	-	-
Other Noncurrent/Sale of Property	25,343	13,921	469,169	22,888	12,111	159,233	145,552	147,639	-	-
Area Voc. & Contract Ed Services	-	-	-	-	-	-	-	1,137,666	1,154,432	-
Net change in fund balances	\$ 24,969,930	\$ 22,062,971	\$ 9,252,104	\$ 8,504,138	\$ (5,654,541)	\$ (15,129,936)	\$ 8,628,790	\$ (8,108,193)	\$ 18,121,285	\$ 3,150,628

Basic Financial Statements

**SCHOOL DISTRICT OF WASHINGTON
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**

Fiscal Year Ending 6/30	Real Property Assessed Value 19%	Real Property Est. Actual Value	Personal Property Assessed Value 33%	Personal Property Est. Actual Value	Total Property Assessed Value	Total Property Est. Actual Value	Total Tax Rate per \$100 A/V
2019	\$ 611,241,420	\$ 2,923,994,883	\$ 180,853,669	\$ 542,615,269	\$ 792,095,089	\$ 3,466,610,152	\$ 4.1862
2018	\$ 597,046,179	\$ 2,864,093,322	\$ 171,178,341	\$ 513,586,382	\$ 768,224,520	\$ 3,377,679,704	\$ 4.1779
2017	\$ 575,619,011	\$ 2,735,435,448	\$ 174,367,932	\$ 523,156,112	\$ 749,986,943	\$ 3,258,591,560	\$ 4.0738
2016	\$ 555,993,578	\$ 2,666,278,694	\$ 154,582,195	\$ 463,792,964	\$ 710,575,773	\$ 3,130,071,658	\$ 4.0738
2015	\$ 557,340,226	\$ 2,666,545,537	\$ 192,528,119	\$ 577,642,121	\$ 749,868,345	\$ 3,244,187,658	\$ 4.0510
2014	\$ 548,630,323	\$ 2,633,748,191	\$ 167,895,146	\$ 503,735,812	\$ 716,525,469	\$ 3,137,484,003	\$ 4.0205
2013	\$ 603,646,860	\$ 2,862,271,579	\$ 158,800,884	\$ 476,450,297	\$ 762,447,744	\$ 3,338,721,876	\$ 3.8260
2012	\$ 601,609,547	\$ 2,848,653,839	\$ 142,531,864	\$ 427,638,356	\$ 744,141,411	\$ 3,276,292,195	\$ 3.8060
2011	\$ 609,658,457	\$ 2,893,061,711	\$ 133,935,903	\$ 401,847,894	\$ 743,594,360	\$ 3,294,909,605	\$ 3.7860
2010	\$ 593,468,806	\$ 2,829,617,981	\$ 126,423,341	\$ 379,307,954	\$ 719,892,147	\$ 3,208,925,935	\$ 3.7923

Source: Franklin, St. Charles, and Warren County Assessor's Offices

Note: On January 1 of every second year the property values are rendered for appraisal (reassessment). The appraisal process for the School District of Washington is conducted by the Franklin, St. Charles and Warren County Assessor's offices. For the School District of Washington, residential real estate is appraised at 19% of market value, commercial at 32% of value, agricultural at 12% of value and personal property at 33% of value.

The Assessor's Office submits preliminary values to the school district by June. These values are usually a realistic estimate of the ultimate certified values that come by August. The preliminary values are good estimates upon which to base the tax levies for the operating and debt service budgets. Once the certified values are received by the district, the tax rate adoption is completed prior to September and the budgeting process can begin for the subsequent fiscal year.

Property owners (both Real Estate and Personal Property) are taxed by the various taxing authorities (including the school district) in their county of residence. Tax levy rates (so much per \$100 of assessed valuations) are set by the taxing authorities according to the State law. Assessed valuations are set by the county in which the property resides and every other year is a reassessment year. The tax obligation is billed by the county department of revenue and paid through that department to the taxing authorities. The tax billed is simply the levy rate multiplied by the assessed valuation. There are normally multiple taxing authority obligations included on one tax bill which is typically mailed to tax payers in November with a due date of December 31. The District receives the majority of its revenue in late December and January.

**SCHOOL DISTRICT OF WASHINGTON
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS
(rate per \$100 of assessed value)**

For the Years Ended June 30

Fiscal Year	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Assessed Valuation Year	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
School District of Washington	\$ 4.1862	\$ 4.1779	\$ 4.0738	\$ 4.0738	\$ 4.0510	\$ 4.0205	\$ 3.8260	\$ 3.8060	\$ 3.7860	\$ 3.7923
General Fund	\$ 3.5883	\$ 3.5883	\$ 3.5842	\$ 3.4338	\$ 3.2910	\$ 3.2988	\$ 3.1043	\$ 3.2175	\$ 3.3260	\$ 3.1244
Special (Teachers') Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 0.1279	\$ 0.1196	\$ 0.1196	\$ 0.2700	\$ 0.3900	\$ 0.3900	\$ 0.3900	\$ 0.2900	\$ 0.1700	\$ 0.3779
Debt Service Fund	\$ 0.4700	\$ 0.4700	\$ 0.3700	\$ 0.3700	\$ 0.3700	\$ 0.3317	\$ 0.3317	\$ 0.2985	\$ 0.2900	\$ 0.2900

Overlapping										
City of Washington	\$ 0.6049	\$ 0.6045	\$ 0.6062	\$ 0.6062	\$ 0.6062	\$ 0.6062	\$ 0.6048	\$ 0.6020	\$ 0.5962	\$ 0.5959
City of Augusta	\$ 0.3070	\$ 0.3010	\$ 0.3090	\$ 0.3082	\$ 0.3151	\$ 0.3149	\$ 0.3118	\$ 0.3097	\$ 0.3132	\$ 0.3093
City of Marthasville	\$ 0.7112	\$ 0.7036	\$ 0.7036	\$ 0.6894	\$ 0.6888	\$ 0.6852	\$ 0.6750	\$ 0.6749	\$ 0.6732	N/A
State of Missouri	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300	\$ 0.0300
Augusta Fire District	\$ 0.4526	\$ 0.4373	\$ 0.2326	\$ 0.2326	\$ 0.2418	\$ 0.2418	\$ 0.2363	\$ 0.2352	\$ 0.2352	\$ 0.2352
Marthasville Fire District	\$ 0.3965	\$ 0.3933	\$ 0.3933	\$ 0.3925	\$ 0.3946	\$ 0.4101	\$ 0.4056	\$ 0.4040	\$ 0.4040	N/A
New Melle Fire District	\$ 0.6609	\$ 0.6609	\$ 0.6780	\$ 0.6906	\$ 0.7203	\$ 0.7203	\$ 0.5082	\$ 0.5082	\$ 0.4884	\$ 0.4884
Washington Fire District	\$ 0.2892	\$ 0.2892	\$ 0.3000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marthasville Ambulance	\$ 0.4069	\$ 0.2962	\$ 0.2962	\$ 0.2930	\$ 0.2938	\$ 0.2938	\$ 0.2908	\$ 0.2899	\$ 0.2899	N/A
St. Charles County Ambulance	\$ 0.2716	\$ 0.2394	\$ 0.2619	\$ 0.2619	\$ 0.2628	\$ 0.1565	\$ 0.1477	\$ 0.1421	\$ 0.1439	\$ 0.1441
Warren County Ambulance	\$ 0.4991	\$ 0.4991	\$ 0.4991	\$ 0.4991	\$ 0.4991	\$ 0.3431	\$ 0.3430	\$ 0.3414	\$ 0.3353	N/A
St. Charles County Dispatch & Alarm	\$ 0.0422	\$ 0.0422	\$ 0.0441	\$ 0.0378	\$ 0.0390	\$ 0.0390	\$ 0.0390	\$ 0.0390	\$ 0.0390	\$ 0.0390
Franklin County - General	\$ 0.1258	\$ 0.1258	\$ 0.1258	\$ 0.1243	\$ 0.1467	\$ 0.1483	\$ 0.1308	\$ 0.1382	\$ 0.1382	\$ 0.1173
St. Charles County - General	\$ -	\$ -	\$ -	\$ -	\$ 0.0016	\$ 0.0016	\$ 0.0016	\$ 0.0016	\$ 0.0016	\$ 0.0016
Warren County - General	\$ 0.1031	\$ 0.0990	\$ 0.1049	\$ 0.1122	\$ 0.1233	\$ 0.1248	\$ 0.1139	\$ 0.1290	\$ 0.1339	N/A
Franklin County - Road and Bridge	\$ 0.2156	\$ 0.2156	\$ 0.2159	\$ 0.2145	\$ 0.2124	\$ 0.2124	\$ 0.1986	\$ 0.1978	\$ 0.1938	\$ 0.1923
St. Charles County - Road and Bridge	\$ 0.1879	\$ 0.1879	\$ 0.1962	\$ 0.1962	\$ 0.2025	\$ 0.2025	\$ 0.2025	\$ 0.2025	\$ 0.2025	\$ 0.2025
Warren County - Road and Bridge	\$ 0.1767	\$ 0.1767	\$ 0.1767	\$ 0.1760	\$ 0.1760	\$ 0.1760	\$ 0.1756	\$ 0.1748	\$ 0.1727	N/A
Developmental Services of Franklin County	\$ 0.1000	\$ 0.0999	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.0939	\$ 0.0935	\$ 0.0916	\$ 0.0916
Developmental Services of St Charles County	\$ 0.1350	\$ 0.1350	\$ 0.1410	\$ 0.1410	\$ 0.1455	\$ 0.1455	\$ 0.1398	\$ 0.1398	\$ 0.1324	\$ 0.1323
Developmental Services of Warren County	\$ 0.1603	\$ 0.1603	\$ 0.1603	\$ 0.1603	\$ 0.1603	\$ 0.1600	\$ 0.1600	\$ 0.1600	\$ 0.1600	N/A
Franklin County Library	\$ 0.2008	\$ 0.2008	\$ 0.2008	\$ 0.2008	\$ 0.2008	\$ 0.0826	\$ 0.0777	\$ 0.0777	\$ 0.0759	\$ 0.0758
St. Charles County Library	\$ 0.2106	\$ 0.2106	\$ 0.2200	\$ 0.2200	\$ 0.2270	\$ 0.2270	\$ 0.2181	\$ 0.2181	\$ 0.2065	\$ 0.2064
Warren County Library	\$ 0.2008	\$ 0.2008	\$ 0.2008	\$ 0.2008	\$ 0.2008	\$ 0.0684	\$ 0.0683	\$ 0.0680	\$ 0.0672	N/A
Washington Library	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.1000	\$ 0.0945	\$ 0.0927	\$ 0.0914	\$ 0.0923
East Central College	\$ 0.4541	\$ 0.4535	\$ 0.4541	\$ 0.4541	\$ 0.4541	\$ 0.4541	\$ 0.4400	\$ 0.4389	\$ 0.4329	\$ 0.4329
Total Overlapping	\$ 7.0428	\$ 6.8626	\$ 6.7505	\$ 6.4415	\$ 6.5425	\$ 6.0441	\$ 5.7075	\$ 5.7090	\$ 5.6489	\$ 3.3869

Note: N/A - Not Available

Source: Franklin County Collector and Assessor's Offices, Warren County Collector's Office, St. Charles Collector's Office

**SCHOOL DISTRICT OF WASHINGTON
PRINCIPAL PROPERTY TAXPAYERS
2011-2019**

Assessed Valuation Year		2019			2018			2017			2016			2015		
Taxpayer		Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value
Real Estate																
	AmerenUE	\$ 18,554,543	1	2.87%	\$ 20,561,187	1	3.36%	\$ 15,201,379	1	2.55%	\$ 24,696,640	1	4.29%	\$ 11,745,284	1	2.11%
	PC II Vertical LLC	\$ 7,881,204	2	1.22%	\$ 8,072,912	2	1.32%	\$ 8,072,912	2	1.35%	\$ 8,123,511	2	1.41%	\$ 2,355,641	10	0.42%
	Wal-Mart Real Estate Business	\$ 5,109,741	3	0.79%	\$ 4,544,000	3	0.74%	\$ 4,544,000	3	0.76%	\$ 5,440,000	3	0.95%	\$ 5,440,000	2	0.98%
	Parker-Hannifin Corp	\$ 3,325,042	4	0.51%	\$ 2,985,852	6	0.49%	\$ 3,516,092	5	0.59%	\$ 3,501,900	5	0.61%	\$ 3,429,048	4	0.62%
	USR-DESCO Washington Crossing	\$ 2,844,830	5	0.44%	\$ 2,953,477	7	0.48%	\$ 2,953,477	7	0.49%	\$ 2,958,827	7	0.51%	\$ 3,958,828	7	0.71%
	Lowes Home Centers Inc	\$ 2,741,761	6	0.42%	\$ 2,597,994	8	0.43%	\$ 2,597,994	8	0.44%	\$ 2,691,344	8	0.47%	\$ 2,691,344	8	0.48%
	Bluff Road LLC	\$ 2,513,366	7	0.39%												
	Target Corporation Target Pro	\$ 2,400,000	8	0.37%	\$ 2,281,600	9	0.37%	\$ 2,281,600	9	0.38%	\$ 2,281,629	10	0.40%			
	Hollingsworth Capital Partners	\$ 2,357,972	9	0.36%	\$ 2,071,040	10	0.34%	\$ 2,071,040	10	0.35%						
	Country Club of St Albans Inc	\$ 2,297,182	10	0.36%												
	Spire Missouri Inc				\$ 4,417,654	4	0.72%	\$ 4,167,037	4	0.70%	\$ 3,990,646	4	0.69%	\$ 3,977,654	3	0.72%
	Bank of Washington				\$ 3,030,012	5	0.50%	\$ 2,971,561	6	0.50%	\$ 3,068,175	6	0.53%	\$ 3,068,175	6	0.55%
	CG Power Systems USA Inc										\$ 2,603,249	9	0.45%	\$ 2,603,249	9	0.47%
	PCII Lots 10A and 10C LLC													\$ 3,320,012	5	0.60%
	Subtotal Top Ten Property Owners	\$ 50,025,641		7.73%	\$ 53,515,728		8.76%	\$ 48,377,092		8.10%	\$ 59,355,921		10.31%	\$ 42,589,235		7.66%
	Remaining property owners	\$ 596,815,642		92.27%	\$ 557,725,692		91.24%	\$ 548,669,087		91.90%	\$ 516,263,090		89.69%	\$ 513,404,343		92.34%
	Total Assessed Value	\$ 646,841,283		100.00%	\$ 611,241,420		100.00%	\$ 597,046,179		100.00%	\$ 575,619,011		100.00%	\$ 555,993,578		100.00%
Personal Property																
	AmerenUE	\$ 33,496,289	1	18.52%	\$ 46,304,029	1	25.60%	\$ 41,625,457	1	24.32%	\$ 48,046,582	1	27.55%	\$ 33,529,879	1	21.69%
	RTI Advanced Forming Inc	\$ 2,466,078	2	1.36%	\$ 2,354,771	2	1.30%	\$ 2,283,075	2	1.33%	\$ 1,695,137	2	0.97%	\$ 1,982,532	3	1.28%
	Fricks Meat Products	\$ 2,007,932	3	1.11%	\$ 1,729,490	5	0.96%	\$ 959,530	6	0.56%	\$ 767,722	10	0.44%	\$ 689,442	9	0.45%
	WEG Transformers USA LLC	\$ 1,806,913	4	1.00%	\$ 2,069,433	3	1.14%	\$ 1,179,217	3	0.69%	\$ 1,228,759	3	0.70%	\$ 1,436,719	4	0.93%
	Valent Aerostructures-Wash. LLC	\$ 1,627,198	5	0.90%	\$ 2,058,762	4	1.14%	\$ 1,076,412	4	0.63%	\$ 979,976	5	0.56%	\$ 1,006,948	6	0.65%
	W M F Inc	\$ 1,227,370	6	0.68%												
	Canam Steel Corp-Midwestern	\$ 1,161,147	7	0.64%	\$ 1,235,782	6	0.68%	\$ 1,020,990	5	0.60%	\$ 780,646	9	0.45%			
	Magnet LLC	\$ 964,549	8	0.53%	\$ 777,822	10	0.43%	\$ 781,556	8	0.46%	\$ 792,827	8	0.45%	\$ 799,576	8	0.52%
	H T H Companies Inc	\$ 835,785	9	0.46%												
	First Student Inc	\$ 775,462	10	0.43%	\$ 871,060	7	0.48%	\$ 796,261	7	0.47%	\$ 1,020,171	4	0.59%			
	Enterprise Rent-A-Car (Washington)				\$ 801,109	8	0.44%	\$ 739,243	10	0.43%						
	SPJ Aircraft LLC				\$ 800,000	9	0.44%									
	Hellebusch Tool & Die							\$ 755,143	9	0.44%						
	Rudd Equipment - Goodwin Bros										\$ 933,754	6	0.54%			
	C G Power Systems USA, Inc										\$ 854,117	7	0.49%	\$ 1,084,128	5	0.70%
	Alberici Constructors													\$ 2,000,106	2	1.29%
	G H T M LC													\$ 851,372	7	0.55%
	Charah, Inc													\$ 668,185	10	0.43%
	Miete Corp-KJU IN															
	Subtotal Top Ten Property Owners	\$ 46,368,723		25.64%	\$ 59,002,258		32.62%	\$ 51,216,884		29.92%	\$ 57,099,691		32.75%	\$ 44,048,887		28.50%
	Remaining Property Owners	\$ 124,293,165		72.83%	\$ 121,851,411		67.38%	\$ 119,961,457		70.08%	\$ 117,268,241		67.25%	\$ 110,533,308		71.50%
	Total Assessed Value	\$ 170,661,888		98.47%	\$ 180,853,669		100.00%	\$ 171,178,341		100.00%	\$ 174,367,932		100.00%	\$ 154,582,195		100.00%

Source: Franklin County Collector's Office

Note: Reporting eight years as the remaining years of information was not available.

**SCHOOL DISTRICT OF WASHINGTON
PRINCIPAL PROPERTY TAXPAYERS (CONCLUDED)
2011-2019**

Assessed Valuation Year	2014			2013			2012			2011			
	Taxpayer	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value	Taxable Assessed Valuation	Rank	Percentage of Total of Taxable Value
Real Estate													
	AmerenUE	\$ 12,014,462	1	2.16%	\$ 12,014,492	1	2.19%	\$ 19,403,849	1	3.21%	\$ 19,412,847	1	3.23%
	PC II Vertical LLC				\$ 2,342,212	10	0.43%						
	Wal-Mart Real Estate Business	\$ 5,440,000	2	0.98%	\$ 5,440,000	2	0.99%	\$ 5,719,446	3	0.95%	\$ 5,719,446	3	0.95%
	Parker-Hannifin Corp	\$ 3,474,465	4	0.62%	\$ 3,474,465	3	0.63%	\$ 3,491,535	4	0.58%	\$ 3,491,535	4	0.58%
	USR-DESCO Washington Crossing	\$ 3,027,077	7	0.54%	\$ 3,027,077	5	0.55%	\$ 3,030,725	6	0.50%			
	Lowes Home Centers Inc	\$ 2,839,578	8	0.51%	\$ 2,414,775	8	0.44%	\$ 2,624,406	9	0.43%	\$ 2,624,406	9	0.44%
	Target Corporation Target Pro	\$ 2,406,973	10	0.43%	\$ 2,406,973	9	0.44%	\$ 2,407,815	10	0.40%			
	Hollingsworth Capital Partners				\$ 2,661,900	7	0.49%						
	Country Club of St Albans Inc												
	Missouri Natural Gas	\$ 3,968,589	3	0.71%	\$ 2,688,634	6	0.49%	\$ 2,690,230	7	0.45%	\$ 2,758,896	7	0.46%
	Bank of Washington	\$ 3,279,952	6	0.59%	\$ 3,289,350	4	0.60%	\$ 3,410,900	5	0.57%	\$ 3,329,449	5	0.55%
	CG Power Systems USA Inc	\$ 2,661,900	9	0.48%				\$ 2,664,285	8	0.44%	\$ 2,664,285	8	0.44%
	PCII Lots 10A and 10C LLC	\$ 3,448,087	5	0.62%									
	Mercy Health East Communities							\$ 13,150,305	2	2.18%			
	Creekside Land & Dev Co LLC										\$ 10,462,853	2	1.74%
	MCW-RD Washington Crossing										\$ 3,033,125	6	0.50%
	Creekside Land & Development										\$ 2,464,000	10	0.41%
	Subtotal Top Ten Property Owners	\$ 42,561,083		7.64%	\$ 39,759,878		7.25%	\$ 58,593,496		9.71%	\$ 55,960,842		9.30%
	Remaining property owners	\$ 514,779,143		92.36%	\$ 508,870,445		92.75%	\$ 545,053,364		90.29%	\$ 545,648,705		90.70%
	Total Assessed Value	\$ 557,340,226		100.00%	\$ 548,630,323		100.00%	\$ 603,646,860		100.00%	\$ 601,609,547		100.00%
Personal Property													
	AmerenUE	\$ 72,827,388	1	37.83%	\$ 54,977,097	1	32.74%	\$ 39,908,391	1	25.13%	\$ 27,774,087	1	19.49%
	RTI Advanced Forming Inc	\$ 1,878,974	3	0.98%	\$ 1,137,875	2	0.68%	\$ 1,015,843	5	0.64%	\$ 971,409	5	0.68%
	Fricks Meat Products	\$ 761,511	9	0.40%	\$ 705,055	8	0.42%	\$ 806,457	9	0.51%			
	CG Powers Systems USA, Inc	\$ 1,684,462	4	0.87%	\$ 768,840	6	0.46%	\$ 771,763	10	0.49%	\$ 869,181	8	0.61%
	Valent Aerostructures-Wash. LLC	\$ 1,247,086	6	0.65%	\$ 1,080,630	3	0.64%						
	W M F Inc				\$ 853,649	5	0.51%	\$ 900,978	7	0.57%	\$ 955,247	6	0.67%
	Canam Steel Corp-Midwestern				\$ 634,166	9	0.38%	\$ 831,859	8	0.52%	\$ 810,091	10	0.57%
	Magnet LLC	\$ 876,984	7	0.46%	\$ 924,128	4	0.55%	\$ 1,107,248	3	0.70%	\$ 875,579	7	0.61%
	H T H Companies Inc												
	First Student Inc												
	Enterprise Rent-A-Car (Washington)	\$ 706,637	10	0.37%									
	SPJ Aircraft LLC												
	Hellebusch Tool & Die												
	Rudd Equipment - Goodwin Bros												
	C G Powers Systems USA, Inc	\$ 1,361,483	5	0.71%									
	Alberici Constructors	\$ 3,852,333	2	2.00%									
	G H T M LC	\$ 814,363	8	0.42%	\$ 716,025	7	0.43%						
	Charah, Inc												
	Miete Corp-KJU IN				\$ 524,694	10	0.31%						
	PFHC Medical Management LLC							\$ 2,112,281	2	1.33%	\$ 2,549,210	3	1.79%
	Bank of AM Leasing - CG Power Systems							\$ 1,039,390	4	0.65%	\$ 1,319,083	4	0.93%
	L L Enterprises LLC							\$ 967,473	6	0.61%			
	Harman Becker - Washington										\$ 3,532,072	2	2.48%
	Subtotal Top Ten Property Owners	\$ 86,011,221		44.67%	\$ 62,322,159		37.12%	\$ 49,461,683		31.15%	\$ 39,655,959		27.82%
	Remaining Property Owners	\$ 106,516,898		55.33%	\$ 105,572,987		62.88%	\$ 109,339,201		68.85%	\$ 102,875,905		72.18%
	Total Assessed Value	\$ 192,528,119		100.00%	\$ 167,895,146		100.00%	\$ 158,800,884		100.00%	\$ 142,531,864		100.00%

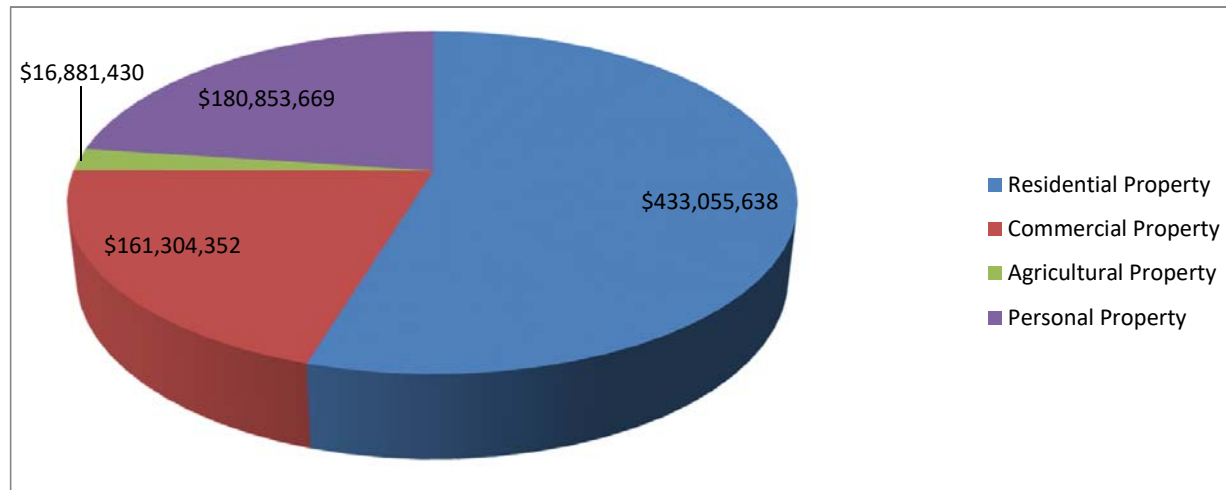
Source: Franklin County Collector's Office

Note: Reporting nine years as the remaining year of information was not available.

**SCHOOL DISTRICT OF WASHINGTON
 ASSESSED VALUE AND ESTIMATE ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**

June 30	Residential Property	Commercial Property	Agricultural Property	Personal Property	Total Taxable Assessed Value	Total Direct Tax Rate	Total Property Est. Actual Value
2019	\$ 433,055,638	\$ 161,304,352	\$ 16,881,430	\$ 180,853,669	\$ 792,095,089	\$ 4.1862	\$ 3,466,610,152
2018	\$ 425,696,682	\$ 154,430,977	\$ 16,918,520	\$ 171,178,341	\$ 768,224,520	\$ 4.1779	\$ 3,377,679,704
2017	\$ 397,119,778	\$ 161,695,153	\$ 16,804,080	\$ 174,367,932	\$ 749,986,943	\$ 4.0738	\$ 3,258,591,559
2016	\$ 392,610,199	\$ 146,230,835	\$ 17,152,544	\$ 154,582,195	\$ 710,575,773	\$ 4.0738	\$ 3,130,071,659
2015	\$ 390,704,806	\$ 149,457,417	\$ 17,178,003	\$ 192,528,119	\$ 749,868,345	\$ 4.0510	\$ 3,244,187,659
2014	\$ 387,028,231	\$ 143,985,907	\$ 17,616,185	\$ 167,895,146	\$ 716,525,469	\$ 4.0205	\$ 3,137,484,002
2013	\$ 422,083,970	\$ 167,471,440	\$ 14,091,450	\$ 158,800,884	\$ 762,447,744	\$ 3.8260	\$ 3,338,721,876
2012	\$ 418,435,007	\$ 168,977,313	\$ 14,197,227	\$ 142,531,864	\$ 744,141,411	\$ 3.8060	\$ 3,276,292,194
2011	\$ 426,334,923	\$ 168,672,465	\$ 14,651,069	\$ 133,935,903	\$ 743,594,360	\$ 3.7860	\$ 3,294,909,604
2010	\$ 420,906,829	\$ 158,149,938	\$ 14,412,039	\$ 126,423,341	\$ 719,892,147	\$ 3.7923	\$ 3,208,925,935

Source: Franklin, St. Charles, and Warren County Assessor's Offices



As is evident by the chart above, over 60% of revenue comes from income, property and vehicle taxes with Residential being the most significant of those revenues. As we realize a decline in this major revenue source, the District will need to implement strategies to decrease spending and increase other revenue sources.

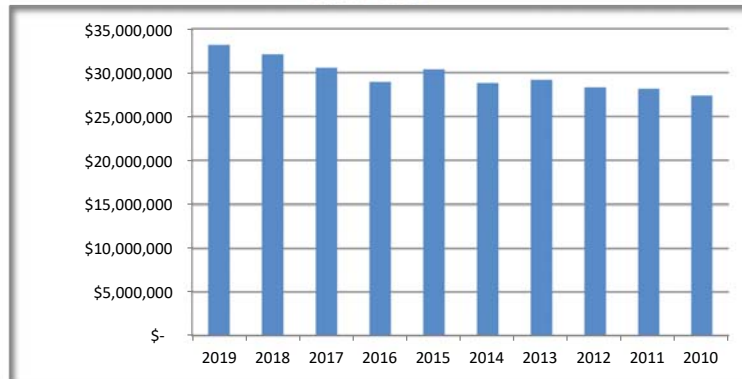
**SCHOOL DISTRICT OF WASHINGTON
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Assessed Valuations	\$ 792,095,089	\$ 768,224,520	\$ 749,986,943	\$ 710,575,773	\$ 749,868,345	\$ 716,525,469	\$ 762,447,744	\$ 744,140,186	\$ 743,594,360	\$ 722,367,397
Tax Rate	\$ 4.1862	\$ 4.1779	\$ 4.0738	\$ 4.0738	\$ 4.0510	\$ 4.0205	\$ 3.8260	\$ 3.8060	\$ 3.7860	\$ 3.7923
Taxes Levied for the Fiscal Year	\$ 33,158,685	\$ 32,095,652	\$ 30,552,968	\$ 28,947,436	\$ 30,377,167	\$ 28,807,906	\$ 29,171,251	\$ 28,321,975	\$ 28,152,482	\$ 27,394,339
Collected within Fiscal Year of										
Amount	\$ 31,641,567	\$ 30,403,050	\$ 28,955,106	\$ 27,283,761	\$ 28,491,019	\$ 27,008,132	\$ 27,272,976	\$ 26,705,721	\$ 26,203,085	\$ 24,308,028
% of Levy	95%	95%	95%	94%	94%	94%	93%	94%	93%	89%
Collected in Subsequent Years										
Amount	\$ 1,175,795	\$ 1,130,225	\$ 1,336,484	\$ 1,218,752	\$ 1,635,099	\$ 658,432	\$ 2,387,435	\$ 1,545,114	\$ 1,689,789	\$ 1,659,265
% of Levy	99%	98%	99%	98%	99%	96%	102%	100%	99%	95%

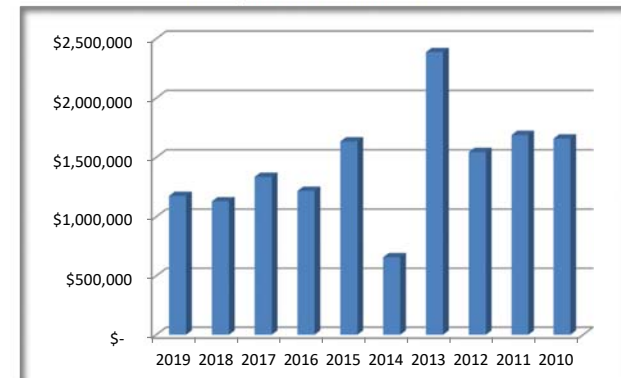
Note: Based on Fiscal Year, Warren County unable to provide delinquent information.

Source: School District of Washington records and Franklin, St. Charles and Warren County Department of Revenue

Taxes Levied



Delinquent Taxes Collected



**SCHOOL DISTRICT OF WASHINGTON
OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**

	2019	2018	2017	2016	2015
Capital Leases	\$ 7,545,000	\$ 11,680,000	\$ 12,715,000	\$ 23,710,000	\$ 15,260,000
General Obligation Bonds	\$ 89,215,000	\$ 64,680,000	\$ 43,040,000	\$ 28,775,000	\$ 30,395,000
Total Primary	\$ 96,760,000	\$ 76,360,000	\$ 55,755,000	\$ 52,485,000	\$ 45,655,000
Estimated Actual Value of Taxable Property	\$ 3,466,610,152	\$ 3,377,679,704	\$ 3,258,591,559	\$ 3,130,071,659	\$ 3,244,187,659
% of General Bonded Debt to Estimated Actual Value of Taxable Property	2.79%	2.26%	1.71%	1.68%	1.41%
Personal Income (County data)	N/A	4,739,682	4,498,362	4,226,728	4,093,384
% of Personal Income	N/A	16.11%	12.39%	12.42%	11.15%
Population (County data)	N/A	103,670	103,288	102,726	102,277
Per Capita	N/A	\$ 737	\$ 540	\$ 511	\$ 446

	2014	2013	2012	2011	2010
Capital Leases	\$ 15,945,000	\$ 16,545,000	\$ 17,650,000	\$ 18,100,000	\$ 18,500,000
General Obligation Bonds	\$ 31,995,000	\$ 40,095,000	\$ 32,395,000	\$ 36,145,000	\$ 19,395,000
Total Primary	\$ 47,940,000	\$ 56,640,000	\$ 50,045,000	\$ 54,245,000	\$ 37,895,000
Estimated Actual Value of Taxable Property	\$ 3,137,484,002	\$ 3,338,721,876	\$ 3,276,292,194	\$ 3,294,909,604	\$ 3,208,925,935
% of General Bonded Debt to Estimated Actual Value of Taxable Property	1.53%	1.70%	1.53%	1.65%	1.18%
Personal Income (County data)	3,874,806	3,737,952	3,664,593	3,552,965	3,419,186
% of Personal Income	12.37%	15.15%	13.66%	15.27%	11.08%
Population (County data)	101,946	101,735	101,347	101,633	101,453
Per Capita	\$ 470	\$ 557	\$ 494	\$ 534	\$ 374

Note: N/A - Not Available; Information is for Franklin County, 2018 demographic information not available at the time of publication.
Source: School District of Washington records and Bureau of Economic Analysis

**SCHOOL DISTRICT OF WASHINGTON
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS**

Legal Debt Margin Calculation for Fiscal Year 2019

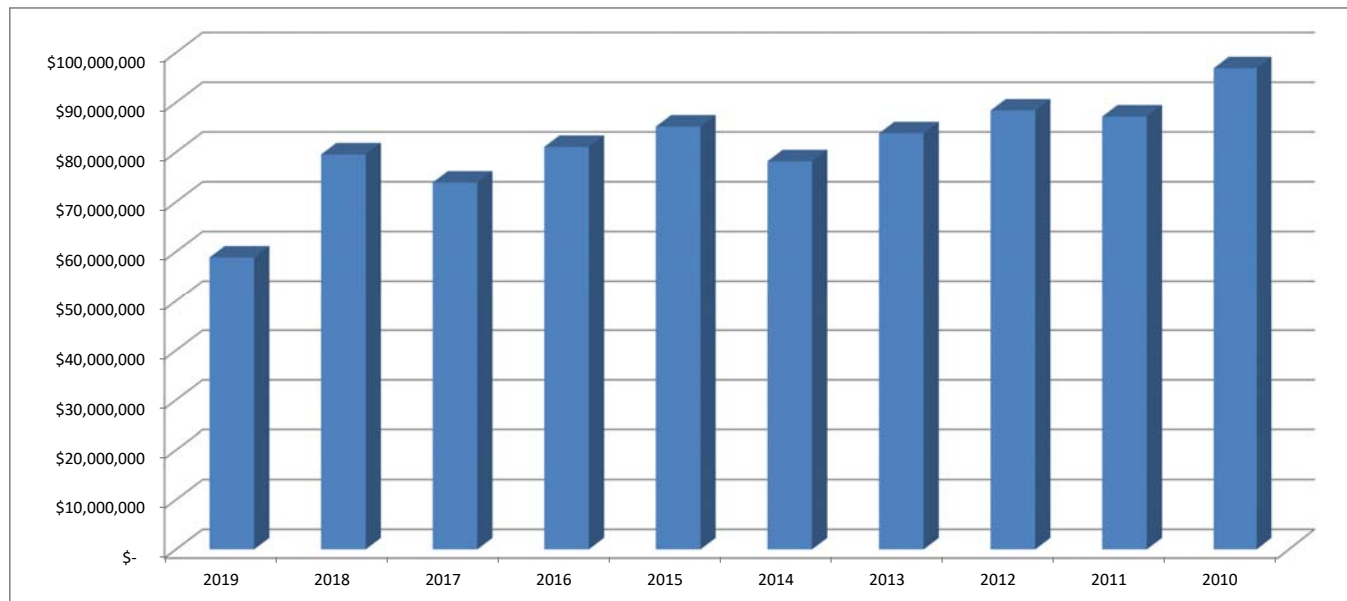
Assessed Value	\$ 792,095,089
Debt Limit (15% of Assessed Value)	\$ 118,814,263
Debt Applicable to Limit	\$ 89,215,000
Amount Available in Debt Service Fund	\$ 29,240,808

Legal Debt Margin \$ 58,840,071

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Debt Limitation	\$ 118,814,263	\$ 115,233,678	\$ 112,498,041	\$ 106,586,366	\$ 112,480,252	\$ 107,478,820	\$ 114,367,162	\$ 111,621,212	\$ 111,539,154	\$ 107,983,822
General Obligation Bonds Payable	\$ (89,215,000)	\$ (64,680,000)	\$ (43,040,000)	\$ (28,775,000)	\$ (30,395,000)	\$ (31,995,000)	\$ (40,095,000)	\$ (32,395,000)	\$ (36,145,000)	\$ (19,395,000)
Avail. Debt Service Fund Balance	\$ 29,240,808	\$ 28,998,668	\$ 4,439,762	\$ 3,249,326	\$ 3,058,488	\$ 2,685,548	\$ 9,513,265	\$ 9,146,254	\$ 11,754,059	\$ 8,272,199
Net Debt Applicable	\$ (59,974,192)	\$ (35,681,332)	\$ (38,600,238)	\$ (25,525,674)	\$ (27,336,512)	\$ (29,309,452)	\$ (30,581,735)	\$ (23,248,746)	\$ (24,390,941)	\$ (11,122,801)
Legal Debt Margin	\$ 58,840,071	\$ 79,552,346	\$ 73,897,803	\$ 81,060,692	\$ 85,143,740	\$ 78,169,368	\$ 83,785,427	\$ 88,372,466	\$ 87,148,213	\$ 96,861,021
Legal Debt Margin as a % of Debt Limit	49.52%	69.04%	65.69%	76.05%	75.70%	72.73%	73.26%	79.17%	78.13%	89.70%

Note: Legal Debt Margin is the additional amount of debt the District may incur. Legal Debt Limit is the assessed valuation (A/V) multiplied by 15%.

Source: School District of Washington financial records

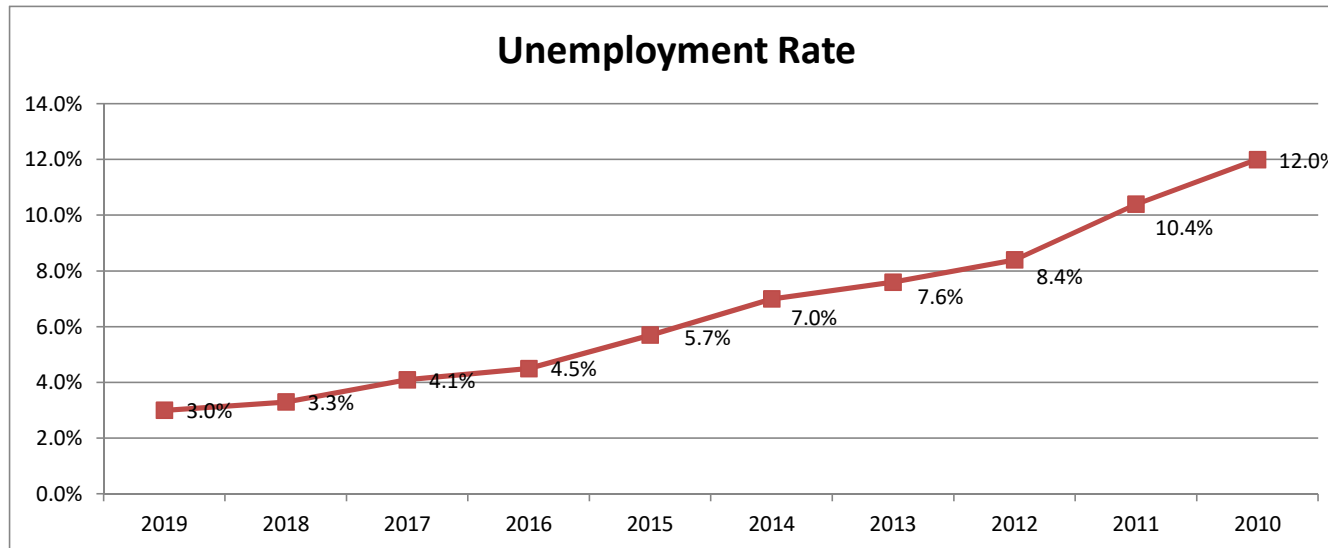


**SCHOOL DISTRICT OF WASHINGTON
DEMOGRAPHIC AND ECONOMIC STATISTICS - FRANKLIN COUNTY ONLY
LAST TEN FISCAL YEARS**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2019	N/A	N/A	N/A	3.0%
2018	103,670	\$ 4,739,682	\$ 45,719	3.3%
2017	103,288	\$ 4,498,362	\$ 43,552	4.1%
2016	102,726	\$ 4,226,728	\$ 41,146	4.5%
2015	102,277	\$ 4,093,384	\$ 40,023	5.7%
2014	101,946	\$ 3,874,806	\$ 38,008	7.0%
2013	101,735	\$ 3,737,952	\$ 36,742	7.6%
2012	101,347	\$ 3,664,593	\$ 36,159	8.4%
2011	101,633	\$ 3,552,965	\$ 34,959	10.4%
2010	101,453	\$ 3,419,186	\$ 33,702	12.0%

Note: N/A - Not available

Source: U.S. Census Bureau, Bureau of Economic Analysis and Federal Reserve Bank of St. Louis



**SCHOOL DISTRICT OF WASHINGTON
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO**

		2019			2010		
Employer	Type	Employees	Rank	Percent of Total Employment	Employees	Rank	Percent of Total Employment
Mercy Hospital	Health Care	2,000	1	9.09%	825	2	4.11%
Parker Hannifin	Manufacturer	925	2	4.20%	1,262	1	6.28%
Washington School District	Education	680	3	3.09%	620	3	3.09%
WEG Transformers (Pauwels)	Manufacturer	450	4	2.05%	320	7	1.59%
Walmart Super Center Magnet	Retail Merchant Advertising Spec	380	5	1.73%	441	4	2.19%
Frick's Quality Meats	Meat Processing	308	6	1.40%	300	5	1.49%
AmerenUE	Utility	235	8	1.07%			
Rawlings Sporting Goods Co	Distribution	200	9	0.91%	173	10	0.86%
Canam Steel Corporation	Manufacturer	170	10	0.77%			
LMI Aerospace	Machining	170	10	0.77%			
Harman Becker Automotive	Manufacturer				314	8	1.56%
Patients First Healthcare	Health Care				381	6	1.90%
RTI Tradco	Manufacturer				190	9	0.95%

City of Washington, Finance Department
 Washington Area Chamber of Commerce
 on Community and Economic Development

**SCHOOL DISTRICT OF WASHINGTON
EMPLOYEE COUNTS
LAST TEN FISCAL YEARS**

POSITION	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11
ADMINISTRATION										
SUPT/ASST. SUPT	4	4	4	4	4	3	3	3	3	3
CHIEF FINANCIAL OFFICER	N/A	N/A	N/A	N/A	N/A	1	1	1	1	1
PRINCIPAL HS AND MS	2	2	2	2	2	2	3	3	3	3
PRINCIPAL/ BLDG. SUPV. - ELEMENTARY	9	9	9	9	9	9	10	9	9	9
ASSOC & ASST. PRINCIPAL HS & MS	4	4	4	4	4	4	3	3	3	3
DIRECTOR/COORDINATORS	11	11	11	13	12	12	11	5	5	5
SUB TOTAL	30	30	30	32	31	31	31	24	24	24
TEACHERS (INCLUDES COUNSELORS, LIBRARIANS, SPEECH PATHOLOGISTS, PSYCH EXAMINERS)										
ELEMENTARY	162	159	165	160	183	172	169	170	158	150
MIDDLE SCHOOL	45	48	47	45	47	45	44	45	43	45
HIGH SCHOOL	89	90	88	90	94	92	98	92	86	82
CAREER CENTER	26	25	23	20	19	20	20	20	20	20
EARLY CHILDHOOD SPECIAL ED	16	19	18	15	9	10	11	9	9	9
INSTRUCT. COOR/PROCESS COOR	6	6	6	5	5	4	6	4	3	3
SUB TOTAL	344	347	347	335	357	343	348	340	319	309
SUPPORT STAFF										
DISTRICT OFFICE SUPPORT STAFF	11	11	11	12	12	11	11	11	10	13
ALL OTHER SEC/ADMIN. ASST.	25	26	27	29	28	30	30	29	26	24
TECHNOLOGY	6	6	5	5	6	6	6	8	7	7
PARAPROFESSIONAL	82	88	85	84	83	72	68	67	63	61
NURSE	12	12	11	11	10	10	10	11	11	10
PT /OT AND ASST.	5	6	5	6	5	5	5	5	4	4
PARENT EDUCATOR	8	8	8	7	8	8	7	8	10	12
SOCIAL WORKER	2	2	2	2	2	2	1	1	N/A	N/A
FOOD SERVICE DIRECTOR	1	1	1	1	1	1	1	1	1	1
FOOD SERVICE COOK & KITCHEN MGR.	42	45	44	44	45	46	42	43	40	40
LUNCH MONITOR	15	17	14	14	17	17	17	16	16	17
BEFORE/AFTER CARE FACILITATOR	N/A	N/A	N/A	N/A	5	12	5	N/A	N/A	N/A
BLDG GROUNDS DIR/MAINT. FOREMAN	2	2	2	2	2	2	2	2	2	2
GROUNDS/DELIVERY/MAINT.	13	13	13	14	12	12	12	12	12	12
CUSTODIANS/CUST. SUPERVISOR	45	45	47	45	47	46	43	41	42	44
SUB TOTAL	269	282	275	276	283	280	260	255	244	247
GRAND TOTAL	643	659	652	643	671	654	639	619	587	580

Note: Does not include substitutes, temporaries or seasonal employees

Source: School District of Washington HR records

**SCHOOL DISTRICT OF WASHINGTON
OPERATING STATISTICS
LAST TEN FISCAL YEARS**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Enrolled Pupils	3895	3964	3946	3982	4031	4102	4105	4046	4144	4182
Operating Expenditures	\$ 43,078,490	\$ 42,178,920	\$ 39,832,577	\$ 44,808,299	\$ 45,753,038	\$ 43,634,233	\$ 42,626,683	\$ 40,327,088	\$ 39,189,699	\$ 38,700,152
Cost Per Enrolled Pupil	\$ 11,851	\$ 11,489	\$ 10,893	\$ 10,845	\$ 10,842	\$ 10,214	\$ 9,900	\$ 9,361	\$ 9,074	\$ 8,810
% of Change	1.03%	1.05%	1.00%	1.06%	1.10%	1.03%	1.06%	1.03%	1.03%	1.00%
Teaching Staff	344	347	335	357	343	348	340	319	309	0
Enrolled Pupils/Teacher Ratio	19	19	19	18	18	18	19	18	19	19
# of Free & Reduced	1084	1151	1141	1370	1367	1427	1396	1246	1260	1221
% of Enrolled Pupils Qualifying for Free/Reduced	27.83%	29.04%	28.92%	34.40%	33.91%	34.79%	34.00%	30.80%	30.40%	29.20%
Fund Balance % (Reserves)	37.64%	37.23%	39.46%	33.22%	32.85%	35.29%	44.29%	41.23%	36.02%	31.27%

Note: Operating Expenditures are before transfers; Teaching Staff includes Counselors

Source: School District of Washington records

**SCHOOL DISTRICT OF WASHINGTON
TEACHER BASE SALARIES
LAST TEN FISCAL YEARS**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
School District of Washington										
Minimum Salary	\$ 36,800	\$ 36,500	\$ 35,400	\$ 35,400	\$ 35,050	\$ 34,950	\$ 34,100	\$ 32,950	\$ 31,800	\$ 31,800
Maximum Salary	\$ 75,323	\$ 74,706	\$ 72,456	\$ 72,456	\$ 71,739	\$ 70,120	\$ 69,960	\$ 69,085	\$ 68,591	\$ 68,591
SDOW Average Salary	\$ 49,891	\$ 49,018	\$ 48,065	\$ 47,888	\$ 46,710	\$ 46,322	\$ 46,039	\$ 45,307	\$ 44,908	\$ 44,625
County Average Salary	\$ 44,419	\$ 44,021	\$ 43,045	\$ 42,305	\$ 41,695	\$ 40,558	\$ 39,615	\$ 38,897	\$ 38,544	\$ 38,362
Statewide Average Salary	\$ 50,019	\$ 49,302	\$ 48,617	\$ 47,958	\$ 47,410	\$ 46,756	\$ 46,226	\$ 45,709	\$ 45,309	\$ 45,139

Note: Amounts do not include benefits such as pension, health insurance, disability, etc.

Source: District data from School District of Washington records; Dept of Secondary Education

Note: N/A - Not available

**SCHOOL DISTRICT OF WASHINGTON
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS**

Location	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Elementary										
Augusta - 1939										
Square Feet	26392	26392	26392	26392	26392	26392	26392	26392	26392	26392
Capacity	235	235	235	235	235	235	235	235	235	235
Enrollment	130	145	141	153	149	139	147	139	146	141
Campbellton - 1958										
Square Feet	30941	30941	30941	30941	30941	30941	30941	30941	30941	30941
Capacity	280	280	280	280	280	280	280	280	280	280
Enrollment	139	141	153	148	146	161	156	152	149	155
Clearview - 1963										
Square Feet	35596	35596	35596	35596	35596	35596	35596	35596	35596	35596
Capacity	324	324	324	324	324	324	324	324	324	324
Enrollment	315	340	340	341	336	333	339	324	344	331
Fifth Street - 1938										
Square Feet	N/A	N/A	N/A	26392	26392	26392	26392	26392	26392	26392
Capacity	N/A	N/A	N/A	236	236	236	236	236	236	236
Enrollment	N/A	N/A	N/A	N/A	113	134	132	131	138	137
Labadie - 1962										
Square Feet	25142	25142	25142	25142	25142	25142	25142	25142	25142	25142
Capacity	229	229	229	229	229	229	229	229	229	229
Enrollment	137	139	133	125	117	103	111	107	119	127
Marthasville - 1940										
Square Feet	36325	36325	36325	36325	36325	29315	29315	29315	29315	29315
Capacity	275	275	275	275	275	275	275	275	275	275
Enrollment	197	212	215	213	236	253	254	244	258	248
South Point - 1952										
Square Feet	48980	48980	48980	48980	48980	48980	48980	48980	48980	48980
Capacity	445	445	445	445	445	445	445	445	445	445
Enrollment	433	435	440	431	455	453	467	473	466	488
Washington West - 1998										
Square Feet	63340	63340	63340	63340	63340	58385	58385	58385	58385	58385
Capacity	736	736	736	736	500	500	500	500	500	500
Enrollment	612	614	601	622	494	528	496	491	484	479

**SCHOOL DISTRICT OF WASHINGTON
SCHOOL BUILDING INFORMATION (CONCLUDED)
LAST TEN FISCAL YEARS**

Location	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Middle School										
Washington Middle School - 1970										
Square Feet	77131	77131	77131	77131	77131	77131	77131	77131	77131	77131
Capacity	563	563	563	563	563	563	563	563	563	563
Enrollment	647	615	593	606	614	602	596	608	619	647
High School										
Washington High School - 1955										
Square Feet	277287	277287	277287	277287	277287	277287	277287	277287	277287	277287
Capacity	1713	1713	1713	1713	1713	1713	1713	1713	1713	1713
Enrollment	1293	1329	1326	1343	1371	1396	1407	1377	1421	1429
Other Structures										
Administration Building - 1889										
Square Feet	19131	19131	19131	19131	19131	19131	19131	19131	19131	19131
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Early Learning Center - 2014										
Square Feet	25320	25320	25320	25320	25320	25320	N/A	N/A	N/A	N/A
Capacity	300	300	300	300	300	300	N/A	N/A	N/A	N/A
Enrollment	150	151	124	170	144	N/A	N/A	N/A	N/A	N/A
Central Warehouse - 1960										
Square Feet	16725	16725	16725	16725	16725	16725	16725	16725	16725	16725
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Family Resource Center - 1979										
Square Feet	1600	1600	1600	1600	1600	1600	1600	1600	1600	1600
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Four Rivers Career Center - 1979										
Square Feet	83727	83727	83727	83727	83727	83727	83727	83727	83727	83727
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Technology and Learning Center - 2008										
Square Feet	21868	21868	21868	21868	21868	21868	21868	21868	21868	21868
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: September Official Enrollment, Facilities Department

**SCHOOL DISTRICT OF WASHINGTON
PERSONNEL INFORMATION**

Year		2015	2016	2017	2018	2019
Average Teacher Salary	Washington	\$46,710	\$47,888	\$48,065	\$49,018	\$49,891
	Missouri	\$47,410	\$47,958	\$48,617	\$49,302	\$50,019
Average Teacher Salary (*total)	Washington	\$47,549	\$48,746	\$48,949	\$50,044	\$50,953
	Missouri	\$48,493	\$49,110	\$49,761	\$50,485	\$51,220
Average Administrator Salary	Washington	\$93,282	\$96,173	\$94,401	\$97,435	\$101,648
	Missouri	\$88,785	\$90,082	\$91,519	\$92,738	\$94,000
Average Years of Experience	Washington	12.6	12.9	13	13	13.4
	Missouri	12.3	12.3	12.3	12.4	12.5
Teachers with a Master's Degree or Higher (%)	Washington	53.7	54.0	51.6	51.6	51.1
	Missouri	58.9	58.7	58.6	58.4	58.9

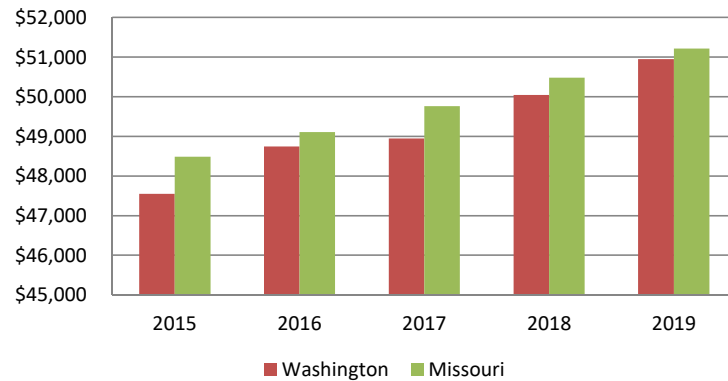
*Includes extended contract salary and extra duty pay.

Source: Missouri Dept. of Elementary and Secondary Education

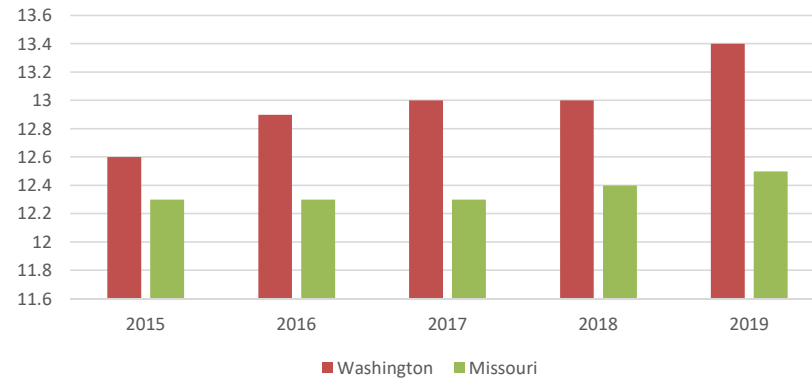
Core Data as Submitted by Missouri Public Schools

Note: N/A - Not available

Average Teacher Salary



Average Years of Experience - Teachers



**SCHOOL DISTRICT OF WASHINGTON
STUDENT TEACHER RATIOS**

Student/Teacher Ratios	2015	2016	2017	2018	2019
Washington High School	22	21	23	23	23
Washington Middle School	17	17	16	17	17
Augusta Elementary	14	17	17	18	15
Campbellton Elementary	14	15	16	16	16
Clearview Elementary	17	17	19	19	18
Fifth St. Elementary	12	N/A	N/A	N/A	N/A
Labadie Elementary	13	14	16	17	16
Marthasville Elementary	16	14	15	14	14
South Point Elementary	16	15	19	16	17
Washington West Elementary	19	19	20	21	21
Average Elementary Ratio	15	16	17	17	17

As you can see from the spreadsheet above, many of the outlying elementaries have relatively low populations, thus low student to teacher ratios. Also, by this report, the buildings look right in range to what would be considered an ideal ratio. But each year it seems the District has a few buildings with pockets of growth at varying grade levels. So much so, it means that they are at the bubble of what is acceptable or an additional class needs to be added.